## Public Document Pack

## LONDON BOROUGH OF ENFIELD

AGENDA FOR THE COUNCIL MEETING TO BE HELD ON WEDNESDAY, 22ND SEPTEMBER, 2010 AT 7.00 PM

THE WORSHIPFUL THE MAYOR
AND COUNCILLORS OF THE LONDON BOROUGH OF ENFIELD

| Please <br> Repy to: | Stephen Addison |
| :--- | :--- |
| Phone: | $(020) 83794097$ |
| Fax: | $(020) 83793177$ |
| Textphone: | $(020) 83794419$ |
| E-mail: | stephen.addison@enfield.gov.uk <br> My Ref: <br> DST/SA |
| Date: | 14 September 2010 |

Dear Councillor,
You are summoned to attend the meeting of the Council of the London Borough of Enfield to be held at the Civic Centre, Silver Street, Enfield on Wednesday, 22nd September, 2010 at 7.00 pm for the purpose of transacting the business set out below.

Yours sincerely
J.P.Austin

Assistant Director, Corporate Governance

## 1. ELECTION (IF REQUIRED) OF THE CHAIRMAN/DEPUTY CHAIRMAN OF THE MEETING

## 2. POETRY READING

3. MAYOR'S ANNOUNCEMENTS (15 MINUTES APPROXIMATELY)
4. MINUTES (Pages 1-16)

To approve, as a correct record, the minutes of the Council meeting held on 30 June 2010.
5. APOLOGIES

## 6. DECLARATION OF INTERESTS (Pages 17-18)

Members of the Council are invited to identify any personal or prejudicial interests relevant to items on the agenda. Please refer to the guidance note attached to the agenda.
7. LONDON COUNCILS PRIVATE BILL - AMENDMENTS TO THE GREATER LONDON AUTHORITY ACT 1999 (Pages 19-24)

To receive the report of the Director of Finance and Corporate Resources (No. 70) setting out an outline of proposals for a new private parliamentary Bill which would amend the Greater London Authority Act 1999 in relation to concessionary fares.
8. ANNUAL PROGRAMME OF WORK FOR SCRUTINY 2010/11 (Pages 2552)

To receive the report of the Overview and Scrutiny Committee (No. 46A) setting out the annual work programme for the Council's Scrutiny Panels and Overview \& Scrutiny Committee (OSC).

This report is to be considered at the Cabinet meeting to be held on 15 September 2010.
9. MINOR CHANGES TO THE MEMORANDUM OF UNDERSTANDING FOR THE JOINT WASTE DEVELOPMENT PLAN DOCUMENT (JWDPD) (Pages 53-60)

To receive the report of the Director of Place Shaping and Enterprise (No. 56) seeking approval to minor changes to the Memorandum of Understanding (MoU) for the production of the North London Joint Waste Development Plan Document, now known as the North London Waste Plan (NLWP).

This report is to be considered at the Cabinet meeting to be held on 15 September 2010.
10. RECOMMENDATIONS FROM THE GOVERNANCE REVIEW WORKING GROUP (Pages 61-64)

To receive the report of the Director of Finance and Corporate Resources (No. 71) setting out a recommendation to Council from the Governance Review Group meeting held on 9 September 2010.
11. ANNUAL TREASURY MANAGEMENT OUTTURN REPORT 2009/10 \& REVISED INVESTMENT STRATEGY 2010/11 (Pages 65-76)

To receive the report of the Director of Finance and Corporate Resources (No. 50A) reviewing the activities of the Council's Treasury Management function over the financial year ended 31 March 2010. The report makes
recommendations to extend the Council's investment criteria to allow specified investments up to 364 days.

This report is to be considered at the Cabinet meeting to be held on 15 September 2010.

## 12. COUNCILLORS' QUESTION TIME (TIME ALLOWED - 30 MINUTES)

 (Pages 77-100)```
12.1 Urgent Questions (Part 4 - Paragraph 9.2.(b) of Constitution - Page 49)
```

With the permission of the Mayor, questions on urgent issues may be tabled with the proviso of a subsequent written response if the issue requires research or is considered by the Mayor to be minor.

Please note that the Mayor will decide whether a question is urgent or not.
The definition of an urgent question is "An issue which could not reasonably have been foreseen or anticipated prior to the deadline for the submission of questions and which needs to be considered before the next meeting of the Council."

Submission of urgent questions to Council requires the Member when submitting the question to specify why the issue could not have been reasonably foreseen prior to the deadline and why it has to be considered before the next meeting.

A supplementary question is not permitted.

### 12.2 Councillors' Questions (Part 4 - Paragraph 9.2(a) of Constitution Page 4-8)

The forty nine questions and responses are attached to the agenda.
The Council may decide to set aside more than the 30 minutes provided in the Constitution for questions. Any extension to the time allowed must be moved and seconded, with the duration of the proposed extension being stated at the time.

## 13. MOTIONS

### 13.1 In the name of Councillor Rye OBE

"Enfield Council does not support the action of the Transport Unions in London taking strike action, when they have been given a guarantee of no compulsory redundancies (unlike many workers across the country) causing massive inconvenience to all Londoners, including many Enfield residents, and instructs the Leader of the Council to write to the appropriate union leaders informing them of this view."

### 13.2 In the name of Councillor Taylor

"This Council notes with concern the implications of cuts to public spending which are expected to be announced by the Government in October. At the heart of this Council's vision is its desire for fairness and community cohesion. Large Government cuts threaten that.

This Council instructs the Leader of the Council to write to the Chancellor of the Exchequer to point out the ramification of the Government's cuts for people across the whole of Enfield.

The Leader of the Opposition is invited to support this letter."

### 13.3 In the name of Councillor Lavender

"This Council welcomes the efforts by all three political parties to lobby London Councils for the repatriation to the constituent boroughs of grants for the voluntary sector.

It calls upon the council to ringfence to the voluntary sector any monies repatriated subject to ensuring that value for money is achieved by adhering to the decision of the Audit Committee to carry out full risk assessments before grants are awarded."

## 14. URGENT DECISIONS REQUIRING THE WAIVING OF THE CALL-IN PROCEDURE (PART 4.2 - PARAGRAPH 17.3 - PAGE 4-34)

Council is asked to note the decisions taken and the reasons for urgency. The decisions set out below were made in accordance with the Council's Constitution and Scrutiny Rules of Procedure (Paragraph 17.3 - relating to the waiving of the requirement to allow a 5-day call-in period):
i. Turin Grove and Gladys Ayward Academies - Transfer of Assets and Staff

Decision:
To approve the asset and staff transfer agreement relating to Turin Grove and the Gladys Aylward Schools.

Reason for Urgency:
The Council had not been in a position to take a decision prior to this and the school was opened as an Academy from 1 September 2010.

## 15. MEMBERSHIPS

To confirm the following change to committee memberships:
i. Edmonton Partnership Working Party

Councillor Hall to fill vacancy.

## 16. NOMINATIONS TO OUTSIDE BODIES

To confirm the following changes to nominations to outside bodies:
i. Edmonton United Charities

Councillors During and Simbodyal to be appointed to vacancies. Councillor Headley to replace Councillor Vince.
ii. EREC Executive Committee

Councillor Anolue to replace Councillor During and Councillor Jukes to be appointed to vacancy.
iii. EREC

Councillor Ekechi to replace Councillor Anolue.
iv. North London Waste

Councillor Stafford to replace Councillor Bond.
v. North London Waste Planning Members Group

Councillor Bond to fill vacancy.

## 17. CALLED IN DECISIONS

None received.
18. DATE OF NEXT MEETING

The next meeting of the Council will be held on 10 November 2010 at 7.00 p.m. at the Civic Centre.
19. EXCLUSION OF THE PRESS AND PUBLIC

If necessary, to consider passing a resolution under Section 100A(4) of the Local Government Act 1972 excluding the press and public from the meeting for any items of business moved to part 2 of the agenda on the grounds that they involve the likely disclosure of exempt information as defined in those paragraphs of Part 1 of Schedule 12A to the Act (as amended by the Local Government (Access to Information) (Variation) Order 2006).
(There is no part 2 agenda)

# MINUTES OF THE MEETING OF THE COUNCIL HELD ON WEDNESDAY, 30 JUNE 2010 

## COUNCILLORS

| PRESENT | Jayne Buckland (Mayor), Chaudhury Anwar MBE, Ali Bakir, Caitriona Bearryman, Yasemin Brett, Alev Cazimoglu, Bambos Charalambous, Yusuf Cicek, Christopher Cole, Andreas Constantinides, Ingrid Cranfield, Christopher Deacon, Dogan Delman, Marcus East, Patricia Ekechi, Achilleas Georgiou, Del Goddard, Jonas Hall, Christine Hamilton, Ahmet Hasan, Elaine Hayward, Robert Hayward, Denise Headley, Ertan Hurer, Tahsin Ibrahim, Chris Joannides, Eric Jukes, Jon Kaye, Nneka Keazor, Joanne Laban, Henry Lamprecht, Michael Lavender, Dino Lemonides, Derek Levy, Simon Maynard, Paul McCannah, Donald McGowan, Chris Murphy, Terence Neville OBE JP, Ayfer Orhan, Ahmet Oykener, Anne-Marie Pearce, Daniel Pearce, Geoffrey Robinson, Michael Rye OBE, Eleftherios Savva, George Savva MBE, Rohini Simbodyal, Toby Simon, Alan Sitkin, Edward Smith, Andrew Stafford, Doug Taylor, Glynis Vince, Ozzie Uzoanya, Tom Waterhouse, Lionel Zetter and Ann Zinkin |
| :---: | :---: |
| ABSENT | Christiana During (Deputy Mayor), Kate Anolue, Alan Barker, Chris Bond and Martin Prescott |

## 23 <br> POETRY READING

Anthony Fisher from the Salisbury House Poets read the following poem:

## Poetry of Enfield

Fired in brick hand made in Clay Hill to radiate from Victorian houses it runs through the ground, drawn up by trees to suffuse the air. Poetry vivifies Enfield.

Henry VIII rode and hunted here filled his lungs and blood with excitement that fomented his poetry and visions of England as he rested in Elsyng Palace.
He would have written Greensleeves here and this:
For my pastance
Hunt, song and dance.
My heart is set...*
to Anne Boleyn
No more to you at this present, mine own darling, for lack of time, but that I would you were in mine arms, or I in yours, for I think it long since I kissed

```
you.
Written after the killing of a hart ...**
Elizabeth I could glide from her palace
through the long brick-arched tunnel
under the market to St. Andrew's church.
Threads of subterranean poetry
would have entangled her. She wrote:
My care is like a shadow in the sun
follows me flying, flies when I pursue it.***
Long before she had written:
No part deformed out of kind,
nor yet so ugly half can be
as is the inward suspicious mind.****
Rayleigh who lay down his cloak for his Queen
in nearby maiden's brook just by Elsyng Palace
lived in Chase Side when it was full of trees
whose pollen dusted him with rhyme,
trickled through to fertilize his inspiration:
Even such is time, which takes in trust
our youth our joys, and all we have
and pays us back with age and dust.*****
```


## 24 <br> MAYOR'S ANNOUNCEMENTS

The Mayor made the following announcements:

## 1 Mayor's Statement

I wish to make this statement now in relation to a subject that has certainly been in the news during the last week or so. There is a motion on the agenda later but I will not be participating in that debate as I do not wish to compromise my impartiality as chairman. I also do not wish to pre-empt or prejudice what will be said by other members but I think it's important for me to make a statement setting the record straight. I would have made this statement anyway, irrespective of the motion under item 15.1.

We have just listened to a wonderful poem about Enfield and I hope members enjoyed it as much as I did. We have also had prayers in the Mayor's Parlour before the Council meeting and I thank all those who came along. I want to hold prayers before each meeting and include as many representatives as possible from different religions across the Borough. My actions have not been anti-religious or anti-prayer. On the contrary, I am a practicing Christian and value the power of prayer. However, I do not believe in imposing prayer on everybody and I have therefore given people the option of joining me in the parlour if they wish, whilst also promoting the arts in the Borough with the poetry readings at Council.

## Page 3

## 2. Bowes Primary School

Welcome to pupils from Bowes School who have joined us tonight as winners of the Primary Schools Debating Competition this year. Please come forward to receive your trophy. They will stay for some of our debate tonight.

## 3. Notable Events

On Sunday 27 June I attended the Armed Forces Celebration Parade organised by the Enfield British Legion. I was joined by other dignitaries in the Market Square where we took the salute of the march past which was formed by air cadets, sea cadets, army cadets and some veterans to commemorate Armed Forces Day.

I also laid a wreath at the Baltic Memorial in memory of all those lost in the Arctic Campaign.

On Saturday I attended the Annual Beating of the Retreat which was a very colourful occasion. I am delighted to say that $1^{\text {st }}$ Enfield Boys Brigade Unit was presented with the London Colours which they keep for a year.

The launch of the Mayor's Poetry Competition will be on $15^{\text {th }}$ July in the Mayor's Parlour. All money raised from this will go to the Mayor's Charity Appeal. I am delighted to say that Mario Petrucci, former Poet Laureate of the Imperial War Museum and resident of Enfield will be the judge.

## 4. Death of former Cllr Lyn Romain

I am sad to inform you of the death of former Councillor Lyn Romain last Saturday, I would like to invite Councillor Brett to address the Council."

Councillor Brett expressed her sadness on the recent passing of Lyn Romain, she felt that the borough had lost an important ambassador for community cohesion and her thoughts were with Councillor Bond and her family.

Councillor Lavender endorsed all of the comments of Councillor Brett and sent his best wishes to Councillor Bond.

The Mayor asked the Council to stand for 1 minutes silence in her memory.

## 25 MINUTES

AGREED that the minutes of the Council meeting held on 26 May 2010 be agreed and signed as a correct record.

## 26 <br> APOLOGIES

Apologies for absence were received from Councillors Anolue, Barker, Bond, During and Prescott.

## 27 <br> DECLARATION OF INTERESTS

Members had no declarations of interest in respect of the items on the agenda.

## 28 <br> OPPOSITION BUSINESS - DELIVERING THE LABOUR PARTY'S MANIFESTO

Councillor Hall introduced the issues paper prepared by the Conservative Group. He set out his concerns regarding the deliverability of the manifesto which had failed to set out how the commitments made would be funded.

He highlighted the $£ 2.1 \mathrm{~m}$ commitment to provide devolved funding to Area Forums. He asked how this initiative would be funded and asked how much would be given to each specific ward. He sought the provision of a costed action plan for both revenue and capital expenditure with this being monitored at each Cabinet meeting.

He felt that it was vital for the programme to be costed, but felt that the Labour Group had made promises it would be unable to keep and the residents of Enfield would be able to rely on the Conservative Group to scrutinise any proposals and protect their interests.

Councillor Taylor responded on behalf of the Majority Group. He confirmed that the manifesto had set out the values of the Labour Group. The programme it contained also set out the philosophy and ideas of this new administration. The 4 year programme would be delivered carefully and strategically and he did not propose to set out a rigid timetable at this stage.

He confirmed that the administration would bring forward reports on a regular basis to Cabinet and Council detailing the programme and policies for approval, this would be implemented in aneffective and sustainable way. He highlighted the $£ 50 \mathrm{~m}$ black hole in the Council's Medium Term Financial Plan left by the outgoing Conservative Administration. He felt that it was for the electorate of Enfield to judge the delivery of the programme and not the Conservative Group.

He felt that it was not this administration that was being reckless with Council's budget but the Lib-Con Government nationally with the proposed $25 \%$ cut in resources and the impact that would have on services.

## Page 5

## COUNCIL - 30.6.2010

Councillor Lavender summed up the debate on behalf of the Conservative Group, he proposed that the Overview and Scrutiny Committee consider on a regular basis a costed action plan setting out the manifesto commitments / priorities of the new administration. He felt that this was a "dodgy manifesto" that would provide the weapons of financial destruction to the Council's finances and he did not believe it could be delivered in 45 years by this Labour Group.

Councillor Waterhouse seconded the above proposal.
The proposal was then put to the vote and lost with the following result:
For: 23
Against: 32
Abstained: 0
In response to the debate, Councillor Taylor confirmed his view that the electorate would be the ultimate arbiter and it was right that the programme should be monitored, the administration held to account and this would be done through regular reports to Cabinet and Council.

## 29 <br> STANDARDS COMMITTEE ANNUAL REPORT 2009/10

Mr Lawrence Greenberg - Vice Chairman of the Standards Committee moved and Councillor Simon seconded the seventh Annual Report of the London Borough of Enfield's Standards Committee for 2009/10 (No. 17).

NOTED that

1. the report set out the key issues dealt with by the Committee during the past year and looks ahead to its priorities for 2010/11.
2. the report was agreed at the Standards Committee meeting held on 22 April 2010.

AGREED the Standards Committee Annual Report for 2009/2010.

## 30 CHANGE OF ORDER OF BUSINESS

The Mayor proposed to change the order of business on the agenda under paragraph 2.2 (page 4-5) of the Council's Procedure Rules to enable the meeting to take Item 11 - Appointment of Independent Member to the Standards Committee as the next item of business. This was agreed by the meeting.

## 31 <br> APPOINTMENT OF INDEPENDENT MEMBER TO THE STANDARDS COMMITTEE

Mr Lawrence Greenberg - Vice Chairman of the Standards Committee moved and Councillor Cranfield seconded the report of the Director of Finance and Corporate Resources (No. 19) seeking Council approval to the appointment of a third independent member to the Standards Committee.

## AGREED

1. to endorse the recommendation of the Appointment Panel that the membership of the Standards Committee be increased from three independent members to four with immediate effect.
2. to endorse the recommendation of the Appointment Panel that Dr Finer and Mr James be appointed as the independent members of the Standards Committee, subject to references, to fill the current vacancies in accordance with the Council's Constitution for a period of four years (May 2014), subject to the review detailed in (3) below.
3. that the number of independent members on the Standards Committee be reviewed by Council at the end of this Municipal Year.

## 32 <br> SCRUTINY ANNUAL REPORT 2009/10

Councillor Simon moved and Councillor A Pearce seconded the Scrutiny Annual Report (No. 18) detailing the work undertaken by the Council's scrutiny function over the 2009/10 Municipal Year.

NOTED that the report was agreed at the Overview \& Scrutiny Committee meeting held on 22 April 2010.

## AGREED

1. the Scrutiny Annual Report for 2009/10 for publication.
2. to note the areas identified as future challenges for the Enfield scrutiny function within the Annual Report.

## 33 <br> AUDIT COMMITTEE ANNUAL REPORT 2009/10

Councillor Lemonides moved and Councillor Brett seconded the Audit Committee Annual Report for 2009/10 (No. 20) setting out how the Audit Committee has undertaken its role effectively, covering a wide range of topics and ensuring that appropriate governance and control arrangements are in place to protect the interests of the Council and the community generally.

## Page 7

COUNCIL - 30.6.2010

## NOTED

1. that the report was endorsed at the Audit Committee meeting held on 29 June 2010.
2. the thanks expressed by Councillor Lemonides to James Rolfe Director of Finance and Corporate Resources, John Austin - Assistant Director Corporate Governance and to Councillors Delman and Hall for their support and hard work over the last Municipal Year.

AGREED the Audit Committee Annual Report for 2009/10.

## 34 <br> ISSUES REFERRED TO COUNCIL BY THE GOVERNANCE REVIEW GROUP

Councillor Taylor moved and Councillor Constantinides seconded the report of the Director of Finance and Corporate Resources (No. 21) setting out a number of recommendations to Council agreed at the Governance Review Group meeting held on 21 June 2010.

Following a short debate the recommendations below were put to the vote:
Recommendations 2.1-2.4
For: 33
Against: 0
Abstained: 23
Recommendation 2.7
For: 33
Against: 0
Abstained: 23
AGREED

1. that Members be given the option of being provided with either a Council laptop or a mobile telephone with email and web capabilities, subject to further consultation being undertaken with the Leaders of both groups on the detailed costs, including those for telephone calls.
2. that Members be canvassed as to whether they would prefer to receive a laptop or mobile telephone, and if opting for a mobile telephone, which particular type and model from the options presented by the Director of Finance and Corporate Resources.
3. that the Director of Finance and Corporate Resources be given delegated authority to decide on which type and model of mobile telephone be issued to Members once survey results have been collated, based upon usability benefits, costs and compatibility to the Council's IT systems.
4. that if a Member chooses to receive a mobile telephone and does not already have a Centrex telephone line installed at their home, no Centrex line be installed.
5. that there be no increase in Member allowances in 2010/2011.
6. that allowances are considered annually by Council and a more detailed review of the scheme be undertaken for implementation in 2011/2012.
7. the special responsibility allowance (SRA) for the additional Cabinet Member be funded in line with the proposal set out paragraph 3.12 of the report.

## 35 <br> UNDER 18'S CONCEPTION WORKING GROUP - INTERIM REPORT OF THE CHILDRENS' SERVICES SCRUTINY PANEL

Councillor Cranfield moved and Councillor Goddard seconded the report of the Childrens' Services Scrutiny Panel (No. 4A).

## NOTED

1. that the interim report of the Under 18's Conception Working Group sets out the view of Members of the Panel that the working group should continue into the next municipal year as there is considerably more work to be done on raising aspirations, and conception rates remain high. However, the current Chairman and Panel members have identified recommendations and ask that these are endorsed by Council.
2. the recommendations set out in the report were endorsed at the Cabinet meeting held on 17 June 2010.

## AGREED

1. that a report be presented to a future meeting of the Childrens' Services Scrutiny Panel on the number of common assessment framework (CAF's) and the Panel review the effectiveness of the team supporting the child.
2. to work with schools to identify disadvantaged young children in primary years 5 and 6 such as those living in poverty, with low educational attainment, poor performance and attendance and low aspirations, to develop a programme of work to try to raise their aspirations.
3. for the Teenage Pregnancy Data Sub-Group to advise the Partnership Board on the data required, and for all Partners to resolve data collation issues for their particular contribution to ensure that the data is collated in a useful and timely manner.

## Page 9

COUNCIL - 30.6.2010
4. for the Council, NHS Enfield and partners to prioritise and raise the profile of preventing under 18 conceptions. To review capacity within the operational and implementation services to ensure they are sufficiently resourced to make a difference to the outcomes of young people.
5. funding should be allocated on a more strategic basis and prioritised on areas of need shown through evidence and data on intervention projects that will make a difference and break the cycle of low aspiration and poverty. The child poverty strategy should be linked closely with this process.
6. the Panel would strongly support the continuation of a programme being run similar to the Teens and Toddlers programme within the Youth Support Service Schools Team.
7. that the Council and its partners ensure that the Common Assessment Framework (CAF's) are completed by all staff when undertaking an assessment of the needs of a child, particularly GP's and schools.
8. that all schools, including Academies, work with the Council and its partners to fully participate in the preventative work being undertaken to reduce under 18 conceptions, and that Academies work with the Council to provide data which will inform the strategy for the prevention of under 18 conceptions.
9. that a report be presented to a future meeting of the Childrens' Services Scrutiny Panel on the number of common assessment framework (CAF's) completed and the Panel review the frameworks effectiveness in helping the teams supporting the child.

## 36 <br> COUNCILLORS' QUESTION TIME

1. Urgent Questions (Part 4 - Paragraph 9.2.(b) of Constitution - Page 49)

One urgent question had been received, but the Mayor had ruled that the question did not meet the criteria set out in the constitution and the Councillor concerned would receive a response by e-mail.

## 2. Questions by Councillors

## NOTED

1. the thirty eight questions, on the Council's agenda, which received a written reply by the relevant Cabinet Member.
2. the amendment to the response to Question 2 tabled at the meeting.
3. the following supplementary questions received for the questions indicated below:

Question 1 from Councillor Lamprecht to Councillor Taylor, Leader of the Council
"Can you confirm that existing staff will also be informed and will Councillor Taylor perhaps consider apologising to the Council for this abuse?"

## Reply from Councillor Taylor:

"My response to the question is clear and I believe that the asking of such questions is an abuse of process and a waste of Council Taxpayers money and perhaps the Councillor would like to apologise for putting down such a ridiculous question."

## Question 2 from Councillor Hamilton to Councillor Stafford, Cabinet Member for Finance, Facilities and Human Resources

"Can Councillor Stafford comment on the cruel in year cuts imposed by the Con-Dem government and the anticipated impact on services?"

## Reply from Councillor Stafford:

"No, we were not anticipating these cuts and as they have come mid-year, the effect is even worse than widely publicised as the full year cost is likely to be £14m"

## Question 3 from Councillor Kaye to Councillor Orhan, Cabinet Member for Education and Children's Services

"Are you going to be a member of the Safeguarding Board and the Corporate Parenting Group?"

## Reply from Councillor Orhan:

"Yes."

## Question 4 from Councillor Brett to Councillor Taylor, Leader of the Council

"Can the Leader inform the Council of the other activities in the borough that took place to mark Armed Forces week?"

## Reply from Councillor Taylor:

"The Mayor has already referred to this in her announcements, but a march past was held, unfortunately attendance was affected by world cup football. I and other local dignitaries took the salute and marched via the Civic Centre to the Royal British Legion in Enfield. I would like to place on record our support
for the armed forces and those serving their country. Perhaps we can look in future with the British Legion at other imaginative ways of demonstrating our support for our armed forces."

## Question 5 from Councillor Hall to Councillor Stafford, Cabinet Member for Finance, Facilities and Human Resources

"Can you confirm the cuts to be made and when they will be implemented?"

## Reply from Councillor Stafford:

"I have a detailed briefing on this and will provide a written answer to your question."

Question 7 from Councillor Maynard to Councillor Orhan, Cabinet Member for Education and Children's Services
"What responses have been received to date on this and I hope that this process will be conducted in a spirit of openness?"

## Reply from Councillor Orhan:

"We have had 5 expressions of interest and only one school is interested in becoming an academy."

## Question 8 from Councillor Simbodyal to Councillor Orhan, Cabinet Member for Education and Children's Services

"Please can you confirm how much money was spent on consultants working on the Building Schools for the Future programme by the previous administration?"

## Reply from Councillor Orhan:

"I can confirm that $£ 1.92 \mathrm{~m}$ was spent on consultants up to March this year."

## Question 9 from Councillor Neville JP OBE to Councillor Stafford, Cabinet Member for Finance, Facilities and Human Resources

"Can Councillor Stafford confirm how the existing earmarked and unearmarked reserves will be spent?"

## Reply from Councillor Stafford:

"There is no such thing as unearmarked reserves. There are either earmarked reserves or balances. The earmarked reserves as detailed on page 98 are $£ 61 \mathrm{~m}$ and the balances are $£ 12.5 \mathrm{~m}$. We are currently going through the earmarked reserves to reprioritise from your political agenda to our political agenda. It is anticipated that in the current year some £26m of earmarked reserves will be spent."

## Question 11 from Councillor Lavender to Councillor Stafford, Cabinet Member for Finance, Facilities and Human Resources

"How much are you budgeting to set aside to fund the freeze in council tax or will there bea double increase the year after?"

## Reply from Councillor Stafford:

"We will be implementing the nil percent increase and will have to find £20m of savings next year with an additional £12.5m the year after."

## Question 12 from Councillor Cicek to Councillor Taylor, Leader of the Council

"In light of the decision to abolish the Government Office for London how will this affect the Mayor and London Boroughs?"

## Reply from Councillor Taylor:

In terms of the Mayor and how boroughs may benefit from any devolution there are a number of areas were possible devolution to Councils is possible such as transport which may be welcomed and I hope that we as a Council will play a full part in the process."

Question 14 from Councillor Sitkin to Councillor Charalambous, Cabinet Member for Young People and Culture, Leisure, Sports and the Olympics
"How much has this Council saved by not following through with the decision of the last administration to relocate the Palmers Green Library?"

## Reply from Councillor Charalambous:

"It is anticipated that costs of over £2m planned for the library move will be saved and these resources will be re-invested in urgent works to existing libraries."

## Question 17 from Councillor Rye OBE to Councillor Stafford, Cabinet Member for Finance, Facilities and Human Resources

"Can Councillor Stafford confirm the number of staff directly employed by the Council at the end of next year and the likely number in 4 years time. Can he also confirm that a Trade Union official attended a recent Labour Group meeting and will there be no redundancies of staff?"

## Reply from Councillor Stafford:

"Yes, a union official attended the last meeting of our Group and we will do everything possible to avoid redundancies of staff in the current financial year
arising from the in-year cuts. Minimising the number of redundancies is a top priority of this administration. I will provide a written response to your other questions."

## Question 29 from Councillor East to Councillor Orhan, Cabinet Member for Education and Children's Services

Can Councillor Orhan provide a specific date and will the new arrangements be in place for the new school year?

## Reply from Councillor Orhan:

I can confirm that the initiative to provide school uniform grants is progressing and I anticipate that grants will be available from January 2011.

## Question 33 from Councillor Jukes to Councillor Oykener, Cabinet Member for Housing and Area Improvements

"What legislation and enforcement action will the Council be relying on to ensure fire safety standards are met?"

## Reply from Councillor Oykener:

The answer states clearly what we are going to do. You can get things done by partnership working and the proposed new cuts in Housing Benefit will be a factor. It will be difficult to implement the cuts with landlords and this will be detrimental to the authority and will lead to increased levels of homelessness.

## Question 34 from Councillor Headley to Councillor Goddard, Cabinet Member for Regeneration and Improving Localities

"Can Councillor Goddard give an indication when he will be in a position to answer?"

## Reply from Councillor Goddard:

I will let Councillor Headley know when I am in a position to answer, but as we know there are shifting sands at present with the position changing all the time. I will however inform the Council when we have the detail from the ConDem government.

## 37 <br> MOTIONS

Councillor Hurer moved and Councillor Zinkin seconded, the following motion:
"The members of this Council reflect the boroughs different faiths. Previous Conservative Mayors recognised this and prayers were led by clerics representing the Borough's three dominant religions, namely Judaism, Christianity \& Islam.

This we believe advanced members understanding of each others faiths, community cohesion and led by example tolerance of these faiths, particularly after the events of $7 / 7$ which led to an increase in Islamaphobia.

The Council regrets the undemocratic decision to abolish prayers at the beginning of full Council replacing it with poetry reading. The Council undertakes to reinstate prayers from the next meeting of the full Council."

During the debate Councillor Georgiou moved and Councillor Brett seconded the following amendment:
"The Council congratulates this Mayor for advancing community cohesion by:

1. continuing to hold prayers, which are now in the Mayor's parlour prior to the Council meeting and open to all.
2. promoting the arts, in particular poetry."

Following a lengthy debate, the amendment was then put to the vote and agreed with the following result:

For: 32
Against: 21
Abstained: 0

Following a further debate, the substantive motion was then put to the vote and agreed with the following result:

For: 32
Against: 21
Abstained: 0

## 38 <br> MEMBERSHIPS

AGREED the following changes to Committee Memberships:

1. Tourism \& Twinning Working Party - To appoint Councillor Laban to vacancy.
2. Audit Committee - To appoint Councillor Ibrahim Vice Chairman.
3. Enfield Leisure Centres Ltd. Scrutiny Commission - Two Labour vacancies - names to be notified.
4. Member Governor Forum - To appoint Councillors Bakir and Cole to vacancies.
5. Complaints Against Curriculum Panel - To appoint Councillor Constantinides to vacancy.
6. Edmonton Partnership Working Party - Councillor Hall to replace vacancy.

## 39

NOMINATIONS TO OUTSIDE BODIES
AGREED to the following changes to Nominations to Outside Bodies:

1. Edmonton United Charities - To note existing appointments:

Mr Ford - 8.11.10
Mr Croshaw - 27.1.13
Up to 2 further representatives ( 9 in total)
2. North London Waste Planning Members Group - 1 Labour vacancy name to be notified.
3. London Borough of Enfield / Enfield Racial Equality Council - To appoint Councillor Cranfield.

## 40 <br> CALLED IN DECISIONS

None.
41
DATE OF NEXT MEETING
NOTED that the next meeting of the Council was to be held on Wednesday 22 September 2010 at 7.00 p.m. at the Civic Centre.

This page is intentionally left blank


This page is intentionally left blank

MUNICIPAL YEAR 2010/2011 REPORT NO. 70

## MEETING TITLE AND DATE:

Council: 22 September 2010
REPORT OF:
Director of Finance and Corporate Resources

Contact officer and telephone number:
Richard Tyler Acting Assistant Director

| Agenda - Part: 1 | tem:7 |
| :--- | :--- |
| Subject: Amendments to the Greater <br> London Authority Act 1999 |  |
| Wards: All |  |
| Cabinet Member consulted: <br> Councillor Doug Taylor |  |

Resources
(020 8379 4732)
E mail: Richard.Tyler@enfield.gov.uk

## 1. EXECUTIVE SUMMARY

This report sets out an outline of proposals for a new private parliamentary Bill which would amend the Greater London Authority Act 1999 in relation to concessionary fares.

The report asks Council to agree in principle to promote a private Bill which would provide flexibility in relation to travel concessions on railways and would provide for an arbitration mechanism in relation to the cost of the reserve scheme. The decision to proceed will require this to be taken to full meetings of each individual borough council for support

## 2. RECOMMENDATIONS

That the Council approves the inclusion in a bill to be promoted by Westminster City Council of provisions effecting all or some of the following purposes -
to alter the application of Chapter VIII of Part IV of the Greater London Authority Act 1999 so that different provision may be made for travel concessions in relation to different railway services and journeys on railway services on the London Local Transport Network and so as to make provision for arbitration in cases where London Authorities consider that charges notified by Transport for London under the reserve free travel scheme are excessive;
to enact any additional, supplemental and consequential provisions that may appear to be necessary or convenient.

## 3. BACKGROUND

Proposals were issued by London Councils in April 2009 to address two aspects of the current Freedom Pass system:

Railway services:
The scheme currently provides for 24 -hour access to TfL run rail services (Underground, Overground and DLR) but access to services on National Rail agreed through the Association of Train Operating Companies (ATOC) excludes the morning peak. When TfL took control of the former Silverlink Metro services in November 2007, London Councils was advised that it had to offer the same times of eligibility as on other TfL rail services. This was a relatively small change. If more franchises are transferred to TfL they will be obliged to offer the same concession on all, either extending the concession into the morning peak on National Rail services - at high cost - or restricting existing access to TfL services.

Reserve scheme:
A further proposal would provide a safeguard over the cost of the scheme for London boroughs in the event of the there being no negotiated settlement with TfL. This issue was raised as part of the agreement with the Mayor on the 5 -year deal on Freedom Pass and was previously agreed by London Boroughs to be part of a Bill which might be deposited in November 2010.

Both issues would most easily be addressed by private legislation. Under this proposal, London Councils would commission retained legal and parliamentary agents Sharpe Pritchard to draft and deposit a private Bill tackling both issues by amendment to the Greater London Authority (GLA) Act 1999. The Bill would be sponsored by Westminster City Council and deposited in parliament by the end of November 2010 (in time for a first reading in January 2011).

The proposal would allow London boroughs and Transport for London (TfL) to negotiate different eligibility for different railway services (or parts of railway services) operated or managed by TfL. This would be done by an amendment to Section 242(6) of the GLA Act 1999. London Councils would consult on this proposed amendment with stakeholders including the GLA, the Association of Train Operating Companies (ATOC) and relevant user groups.

The second amendment would introduce the possibility of an arbitration process for the reserve scheme. At present, if TfL considers that by 1 January prior to the financial year there is not in place a concessionary fares scheme which meets the statutory requirements in relation to the national bus concession on buses and in relation to scope and uniformity in relation to other modes, then it can impose a reserve scheme and set the charges for this. If this were to happen (and it has never happened yet), neither London

Councils nor individual boroughs would have a say in how much the scheme would cost or how the costs were to be apportioned.

There is only one opportunity each year to deposit private Bills before Parliament. In order for the Bill process to start in this Parliamentary session, the draft Bill text must be deposited with the House of Commons' private bill office by Friday 26 November. Before the Bill can be deposited every full council must pass a resolution supporting it

Given this requirement there is in practice a very limited timescale to approve this work in time for the final deposit date in late November.

## 4. ALTERNATIVE OPTIONS CONSIDERED

There are no alternative options. A failure to pass the resolution could potentially result in significant additional costs for London Boroughs

## 5. REASONS FOR RECOMMENDATIONS

The report asks Council to agree in principle to promote a private Bill which would provide flexibility in relation to travel concessions on railways and would provide for an arbitration mechanism in relation to the cost of the reserve scheme.

The decision to proceed requires approval at full meetings of each individual borough council for support. As such it is recommended that Council approve this report to enable the bill to proceed thereby safeguarding the authority against potential addition concessionary fares expenditure in the future

## 6. COMMENTS OF THE DIRECTOR OF FINANCE AND CORPORATE RESOURCES AND OTHER DEPARTMENTS

### 6.1 Financial Implications

If the legislation were not amended there is a risk that boroughs would be faced with a choice either of extending the freedom pass into the morning peak on National Rail services at a cost which could exceed £100m or having to reduce the current scheme by removing the concession during the morning peak on the underground, overground and DLR.

The overall cost of co-ordinating the Bill through Sharpe-Pritchard is not known at present but is estimated to be of the order of $£ 10,000-£ 15,000$ per borough

### 6.2 Legal Implications

6.2.1 Chapter VIII of Part IV of the Greater London Authority Act 1999 (GLAA 1999) as currently enacted provides that the same times of eligibility must be offered on all railway services operated or managed by TfL. The proposed amendment will enable London Local authorities
to negotiate different eligibility for different railway services (or parts of railway services) operated or managed by TfL.
6.2.2 An amendment to Schedule 16 of the GLAA 1999 in respect of the reserve scheme will provide a safeguard over the cost of the scheme for London boroughs in the event of there being no negotiated settlement with TfL
6.2.3 In accordance with s. 87 of the Local Government Act 1985, the resolution must be passed by a majority of the whole of the members of the council if it is to have any effect

## 7. KEY RISKS

If the legislation were not amended there is a risk that boroughs would be faced with a choice either of extending the freedom pass into the morning peak on National Rail services at a cost which could exceed $£ 100 \mathrm{~m}$ or having to reduce the current scheme by removing the concession during the morning peak on the underground, overground and DLR.
8. IMPACT ON COUNCIL PRIORITIES

### 8.1 Fairness for all

The recommendations in the report fully accord with this Council priority.

### 8.2 Growth and sustainability

The recommendations in the report fully accord with this Council priority.

### 8.3 Strong Communities.

The recommendations in the report fully accord with this Council priority.

## 9. PERFORMANCE MANAGEMENT IMPLICATIONS

None identifiable.

## 10. EQUALITY IMPACT ASSESSMENT

There are no specific equalities implications from this proposal, although adoption of the recommendations and subsequent enactment of the Bill proposals could affect details regarding future delivery of the Freedom Pass scheme provided to elderly and disabled Londoners.

## Background Papers

1. Report to the London Councils Leaders' Committee 13 July 2010

This page is intentionally left blank

## MUNICIPAL YEAR 2010/2011 REPORT NO. 46A

## MEETING TITLE AND DATE:

Cabinet
$-15^{\text {th }}$ September 2010
Council

- $22^{\text {nd }}$ September 2010


## REPORT OF:

Overview \& Scrutiny Committee

Contact officer and telephone number: Mike Ahuja (Head of Corporate Scrı

| Agenda - Part: 1 | Item: 8 |
| :--- | :--- |

Subject:
SCRUTINY ANNUAL WORK PROGRAMME 2010/11

WARDS: None Specific
Cabinet Members consulted: N/A
Other Members consulted - Overview \& Scrutiny Committee

Mike.Ahuja@enfield.gov.uk

## 1. EXECUTIVE SUMMARY

1.1 This report and Appendix 1 sets out the annual work programme for the Council's Scrutiny Panels and Overview \& Scrutiny Committee (OSC).
1.2 The Council's Constitution requires that the combined work programmes proposed by each Panel are adopted by Council (as an annual scrutiny work programme), on the recommendation of the Overview \& Scrutiny Committee, following consultation with the Cabinet and Corporate Management Board (CMB).
1.3 CMB \& Cabinet are being invited to comment on the Scrutiny Annual work programme recommended by OSC, prior to its consideration by Council.

## 2. RECOMMENDATIONS

2.1 CMB \& Cabinet are requested to consider and comment on the combined Scrutiny Panel Work Programmes.
2.2 That Council formally adopt the annual Scrutiny Work Programme 2010/11 (as detailed in Appendix 1) having considered any comments from CMB \& Cabinet.

## 3. BACKGROUND

3.1 Enfield Council has a successful scrutiny function with examples of strong community engagement and tangible challenges to the Council's Executive. This continues to be recognised nationally. Enfield won a Centre for Public Scrutiny award for its work around community engagement on the Young Peoples Life Opportunities Commission and was also shortlisted for a national Municipal Journal achievement award for its response to Councillor Call for Action.
3.2 In the absence of any national indicators, Enfield has developed its own scrutiny evaluation framework and tracking system to monitor progress being made against the implementation of scrutiny recommendations. The results from both of these systems are reported to OSC annually for monitoring purposes and to assist members in the ongoing organisation and development of the scrutiny function.
3.3 Enfield has adopted a mixed thematic \& functional scrutiny structure with an Overview \& Scrutiny Committee (OSC) established to manage the overall function and Scrutiny Panels. The structure and remits of the Panels have remained unchanged, following the local borough elections in May 2010. The areas covered by each of the Council's Scrutiny Panels are as follows:

| Scrutiny Panel | Chairman | Vice-Chairman |
| :---: | :---: | :---: |
| Overview and Scrutiny | Councillor Simon | Councillor Anolue |
| Adult Social Services | Councillor G Savva | Councillor Joannides |
| Children's Services | Councillor Cranfield | Councillor Kaye |
| Crime \& Safety | Councillor Prescott | Councillor Cicek |
|  <br> Leisure | Councillor Sitkin | Councillor Zinkin |
| Health | Councillor Rye | Councillor Hamilton |
| Housing | Councillor Anolue | Councillor Smith |
| Place Shaping \& Enterprise | Councillor Simon | Councillor Lamprecht |

3.4. New powers have also been introduced that give scrutiny more power to hold a wider range of the Council's key external strategic partners to account: These include:

- The Councillor Call for Action, providing members with an opportunity to raise local issues via scrutiny when other methods of resolution have been exhausted.
- A new petition scheme introduced by the Council (as a result of the Local Democracy, Economic Development \& Construction Act 2009), which includes, as an option, the ability for scrutiny to review issues raised through petitions, hold officers to account as well as acting as an appeals mechanism.
- The appointment (under the same Act) of a Statutory Officer for Scrutiny, which in Enfield has been designated as the Head of Corporate Scrutiny.
3.5 The main role of OSC, alongside dealing with call-in and CCfAs, is to provide leadership and co-ordination of the Council's scrutiny function. A key function is to review the combined annual work programmes produced by each panel in order to:
- ensure that the Council's scrutiny function is achieving its overall purpose and each Panel's time is being efficiently and effectively used;
- ensure that the overall work programme is realistic, focussed and well balanced;
- effectively co-ordinate and manage the allocation of resources between Panels to support the scrutiny function and individual reviews;
- identify and address any gaps or overlaps between the individual Panel work programmes and any potential for joint working; and
- approve for adoption by Council, following consultation with CMB \& Cabinet, an overall annual scrutiny work programme;
3.6 The annual scrutiny work programme has, as in previous years, been based on a combination of the individual work programmes produced by OSC and each Panel for 2010/11. The individual Panel work programmes have been collated and attached as Appendix 1. In order to enhance the planning and development of scrutiny work programmes:
- an induction event was held in June 2010 for all scrutiny members, to provide an outline of the key issues and criteria needing to be taken into account when planning and setting scrutiny work programmes. This event was very well attended, which OSC felt reflected the commitment and interest, especially amongst new councillors, in playing an active role in scrutiny;
- Each Panel then held a work programme planning workshop to formulate their programmes for 2010/11;
In addition CMB, Cabinet and Council are asked to note that:
a. In order to ensure the most effective use of officer support and member time each Panel will again be looking to limit the number of detailed reviews being undertaken at any one time to two;
b. Each of the work programmes will need to be treated with a degree of flexibility as Panels may amend some of the work they have initially identified as their work programmes develop and scopes for each review are finalised;
c. The individual work programmes will be subject to ongoing development and continuous review by each Scrutiny Panel.


## 4. REVIEW OF PANEL WORK PROGRAMMES

4.1 OSC (28 July 2010) undertook a review of the combined Panel work programmes and agreed to recommend these as the basis of the 2010/11 annual scrutiny work programme to Council.
4.2 Key issues which OSC focussed upon, as part of their work programme review, included:
a. the overall size and number of items on the Panel work programmes;
b. areas of duplication and potential for joint working between Panels;
c. the attempts being made to prioritise individual work programmes to ensure that they remained realistic and manageable in terms of the resources available to support them.
4.3 In reviewing the work programmes for 2010/11, OSC noted:
a. The ambitious nature of the work programme; whilst welcome it would require each Scrutiny Panel to maintain a focus on the key outcomes and objectives being sought;
b. The significant number of Working Groups already established by Panels to undertake detailed scrutiny reviews. In total 13 Working Groups had been established across the 7 Panels. Whilst OSC was keen to encourage member engagement in detailed scrutiny reviews there would be a need to keep the number and scheduling of reviews under review in order to maintain the capacity of member and officer resource available to support each review and the scrutiny function as a whole;
c. the range of scrutiny activity planned in relation to youth issues, with the need to ensure that relevant links are established between Panels and that young people are involved (as appropriate) in the review process;
d. the need to consider the impact of the White Paper on NHS Reform in terms of not only the role of Health, but also the Adult Social Services and Children's Services Scrutiny Panels;
e. the need for each Panel to maintain capacity within their work programmes to deal with any issues referred under the CCfA or petition process;
f. that the latest advice regarding the Enfield Leisure Centres Scrutiny Commission was that the review would need to remain suspended, pending the outcome of associated legal proceedings.
4.4 OSC has continued to recognise the importance of the scrutiny functions role in relation to the Council's performance management framework. Given the changes in the national performance management framework introduced by the new coalition Government scrutiny will this year be looking to develop its role in relation to the new/existing performance frameworks for local public services, as well as increasing its focus on activity being undertaken by the Enfield Strategic Partnership. In developing these processes members remain keen to look at ways in which scrutiny's involvement in the performance management framework can "add value" to the process and avoid duplicating any monitoring and performance management arrangements already in place.
4.5 As part of its management and co-ordination role OSC has recognised the need for each Panel to continue monitoring \& prioritising their work to ensure that the members and officers involved in supporting each review have the capacity to undertake effective scrutiny. In addition OSC will continue to encourage Panels, where practical, to consider cross working on areas of potential overlap.

## 5. COMMENTS FROM CORPORATE MANAGEMENT BOARD \& CABINET

5.1 CMB considered the combined Panel work programmes at its meeting on 7 September 2010, prior to their consideration by Cabinet (15 September 2010). The ambitious nature of the programme of work was noted along with the need to ensure the scheduling of reviews was kept under review in order to maintain the capacity of the member and officer resources available to support the function. In addition the interest and level of engagement by new members in the scrutiny process was noted and welcomed.
5.2 Cabinet is being invited to comment on the combined Panel Work Programmes recommended by OSC, prior to their consideration by Council as the basis of the Annual Scrutiny Work Programme for 2010/11. Any comments made by Cabinet will be reported to Council for consideration on 22 September 2010.
6. REASONS FOR RECOMMENDATION

To comply with the requirements of the Council's Constitution.

## 7. ALTERNATIVE OPTIONS CONSIDERED

No other options have been considered as the Overview \& Scrutiny Committee is required, under the Council's Constitution, to present an annual scrutiny work programme to Council for adoption.

## 8. DIRECTOR OF FINANCE AND CORPORATE RESOURCES COMMENTS

### 8.1 Finance

Any cost implications of undertaking the Scrutiny Panel work programmes, that cannot be met from within the budget allocated to scrutiny, will need to be addressed through the financial monitoring process and review of the medium term financial plan.

### 8.2 Legal

8.2.1 Section 21 of the Local Government Act 2000 requires principal local authorities to have at least one overview and scrutiny committee. Its functions are to:

- review or scrutinise decisions or actions taken by the cabinet or any non-executive part of the council;
- make reports or recommendations to the Council or the Cabinet on any issue to do with the Council's functions; and
- recommend that any decision be re-considered
8.2.2 The Council's Constitution requires the reporting of the Annual Work Programme for approval.


### 8.3 Key Risks

Any risks relating to individual scrutiny reviews will be identified and assessed through the scrutiny review scoping process.

## 9. IMPACT ON COUNCIL PRIORITIES

### 9.1 Fairness for All

The role of scrutiny in Enfield includes ensuring, as part of any review, that services are being provided on a fair and equitable basis for all members of
our communities. Relevant studies will include reviews around the provision of primary care, housing allocations, primary pupil places \& getting people into work.

### 9.2 Growth \& Sustainability

Growth and Sustainability are key areas of work specifically identified in the work programmes for the Place Shaping \& Enterprise and Environment, Parks \& Leisure Scrutiny Panels over 2010/11. As part of the approach towards scrutiny in Enfield all Panels are being encouraged to consider issues relating to sustainability and the support that can be provided to secure further inward investment in the borough.

### 9.3 Strong Communities

The scrutiny process provides an opportunity for elected members of scrutiny panels, and members of the local community, to actively contribute towards reviewing the delivery, performance and development of public services provided to all residents of Enfield by the Council and its partners. Community engagement has been recognised as a particular strength of scrutiny in Enfield and its intended to continue encouraging this approach over the coming year, particularly for example, in relation to the review of gangs, young people and knife enabled crime and personalisation of care

## 10. PERFORMANCE MANAGEMENT IMPLICATIONS

10.1 The key aims for the Council's scrutiny function include:

- to review \& assess the delivery and performance of services provided by the Council (along with the Health Service and Safer Stronger Communities Board);
- to assist in the monitoring \& development of Council policies and strategies;
10.2 The work programmes produced by each Panel are designed to reflect these aims and as such the work undertaken by the Council's scrutiny function has a significant role to play in the Council's performance management framework.

Background Papers:
Report to Overview \& Scrutiny Committee - 28 July 2010: Review of Scrutiny Panel Work Programmes 2010/11

## APPENDIX 1

## Annual programme of scrutiny work

Combined scrutiny work programmes 2010/11

This page is intentionally left blank
OVERVIEW \& SCRUTINY COMMITTEE: WORK PROGRAMME 2010/2011

| WORK | Lead Officer | 28 July 10 | 20 Sept 10 | 11 Nov 10 | 20 Jan 11 | 3 March 11 | 28 April 11 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Work Programme |  |  |  |  |  |  |  |
| (a) Setting Overview \& Scrutiny Annual Work Programme 2010/11 | Mike Ahuja/James Kinsella | OSC work programme |  |  |  |  |  |
| (b)Scrutiny Annual Work <br> Programme 2010/11 | Claire Johnson/James Kinsella | Review \& approve work programme |  |  |  |  |  |
| Scrutiny involvement in budget consultation process 2010/11 | Mike Ahuja/James Kinsella |  |  | Commission arrangements | $\begin{aligned} & \text { BUDGET } \\ & \text { COMMISSION } \\ & \text { MEETING } \end{aligned}$ |  |  |
| Performance Management |  |  |  |  |  |  |  |
| Local Strategic Partnership - to develop scrutiny links with LSP. | Mike Ahuja/Simon Tendeter |  |  |  |  |  |  |
| Corporate Policy/Strategy |  |  |  |  |  |  |  |
| (a) HR <br> scheme <br> Apprenticeship <br> workplacements - Annual monitoring update on Council work experience programme \& Apprenticeship Scheme | Tim Strong/Mike Ahuja and Neil Rousell/Andrew Fraser |  |  | Annual monitoring of work experience programme \& Apprentice Scheme |  |  |  |
| (b) Audit Commission Management of the Green Belt - review of disposal | Mike Ahuja/Peter Cook |  | Disposal review |  |  |  |  |
| (c) Council Reference: Tackling Inequalities | Mike Ahuja | To consider review | Scoping paper |  |  |  |  |
| (d) Revenues \& Benefits | Stuart <br> Dennison/Mike Ahuja |  | Panel briefing |  |  |  |  |
| (e) Use of consultants \& agency staff - review of level of use within council. | James Rolfe/Tim Strong \& Mike Ahuja |  |  | Panel briefing |  |  |  |
| Scrutiny Monitoring Items |  |  |  |  |  |  |  |
| (a) Scrutiny $\begin{array}{ll}\text { Framework } & \text { Evaluation } \\ & \end{array}$ | Claire Johnson/James Kinsella |  | $\begin{gathered} 2009 / 10 \\ \text { assessment } \end{gathered}$ |  |  |  |  |
| (b) Scrutiny Recommendations Tracking System | Claire Johnson |  | $\begin{gathered} 2009 / 10 \\ \text { assessment } \end{gathered}$ |  |  |  |  |


| WORK (continued) | Lead Officer | 28 July 10 | 20 Sept 10 | 11 Nov 10 | 20 Jan 11 | 3 March 11 | 28 April 11 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| (c) Action Plan: Young  <br>  Peoples Life <br>  Opportunities  <br>  Commission  <br>    | Mike Ahuja |  | Action Plan <br> - Update |  |  |  |  |
| (d)Scrutiny Member <br> Induction | Mike Ahuja/James Kinsella | $\begin{gathered} \hline \text { Feedback } \\ \text { 2010/11 } \end{gathered}$ session | Review of Panel operation |  |  |  | Planning 2011/12 session |
| (e) Call-In: Matters Arising: <br> (i) Trade Union - HR consultation procedure. <br> (ii) CMB feedback - call-in procedure | Tim Strong Mike Ahuja |  | (ii) update from CMB |  |  |  |  |
| Other Items: |  |  |  |  |  |  |  |
| Local Democracy Bill: <br> Briefing on New Scrutiny powers. | Mike Ahuja |  |  |  |  |  |  |
| NHS Reform White Paper to consider response from Health Scrutiny Panel. | Mike Ahuja/Sue Cripps |  | Scrutiny response |  |  |  |  |
| Councillor Call for Action as required during the year | James Kinsella |  |  |  |  |  |  |
| Scrutiny Annual Report | Mike Ahuja/James Kinsella |  |  |  |  |  | Outline Report 2009/10t |

ADULT SOCIAL SERVICES SCRUTINY PANEL: WORK PROGRAMME - 2010/2011

| Work Programme | Lead Officer | 21 July 2010 | 20 October 2010 | 8 December 2010 | 15 February 2011 | 17 March 2011 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Annual Items |  |  |  |  |  |  |
| Setting Annual Work Programme 2010/11 | Jayne Bott/ Mike Ahuja/ Linda Leith | Agreement of Work Programme |  |  |  |  |
| Scrutiny Annual Report 2010/11 | Linda Leith |  |  |  |  | Draft Annual Report 2010/11 |
| Budget Consultation \& Budget Commission | Mike Ahuja/ Linda Leith/ Finance |  |  | HASC Budget \& Budget Pressures Report |  |  |
| Councillor Call for Action (CCfA) - as required | Mike Ahuja/ Linda Leith /Jayne Bott |  |  |  |  |  |
| Rolled Forward Monitoring Items From 2009/10 Municipal Year |  |  |  |  |  |  |
| CQC (formally CSCI) Annual Inspection Outcome (Monitoring Item) | Ray James |  |  |  | Care Quality Commission (CQC) Report |  |
| Recruitment \& Retention of Qualified Social Workers \& Managers (Monitoring Item) | Ray James/ Bindi Nagra |  |  | Update Report |  |  |
| Social Services Income Collection and Debt WriteOffs (Monitoring Item annually) | Jeanne Edeam |  | Monitoring Report |  |  |  |

ASSSP Work Programme 2010/11 - Updated on 23.7.10

| Work Programme | Lead Officer | 21 July 2010 | 20 October 2010 | 8 December 2010 | 15 February 2011 | 17 March 2011 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Barnet, Enfield \& Haringey Joint Commissioning Strategy for Adult Mental Health |  |  | Transitional Plan (possible joint review with Health Scrutiny Panel) |  |  |  |
| Retendering of the Home Meals Contract | Michael Sprosson |  |  |  |  |  |
| New Home Care Contract | Michael Sprosson | Update on award of contracts |  |  |  |  |
| New Items |  |  |  |  |  |  |
| Safeguarding Adults |  |  | Update |  |  |  |
| Transitional Arrangements | Bindi Nagra |  | Briefing Paper |  |  |  |
| Non-Voting Co-opted Membership Criteria | Linda Leith |  | Briefing Paper |  |  |  |
| Scrutiny Reviews to be Continued:- |  |  |  |  |  |  |
| Personalisation of Care | Linda Leith | Working Group to be re-established \& membership agreed | Update | Update | Update | Update |
| New Scrutiny Reviews 2010/11 |  |  |  |  |  |  |
| Respite Care |  |  |  |  |  |  |


| Work Programme | Lead Officer | 21 July 2010 | 20 October 2010 | 8 December 2010 | 15 February 2011 | 17 March 2011 |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| Additional Items added <br> During 2010/11 |  |  |  |  |  |  |
| Panel Training Session on <br> the signs of Abuse <br> (Safeguarding Adults) | Lorraine <br> Stanforth |  | Training Session <br> for Panel Members |  |  |  |
| Arrange visits to Care <br>  <br> Telecare, Carers Centre | Linda Leith |  |  |  |  |  |

NOTES:
The panel is asked to note that the work programme will be reviewed and updated at each meeting to enable members to record and monitor the progress
Barnet, Enfield \& Haringey Joint Commissioning Strategy for Adult Mental Health Services - This strategy was considered by a joint Health and Adult Social Services Scrutiny Panel meeting held on 21 July 2009 at 7.30 pm. The minutes of this meeting were submitted to this panel on 29 September
2009.
Councillor Vince was nominated to attend the Health Scrutiny Panel on Tuesday 19 October 2010, when the Barnet, Enfield \& Haringey Joint
Commissioning Strategy for Adult Mental Health Services - Transitional Plan will be considered.

ASSSP Work Programme 2010/11 - Updated on 23.7.10

This page is intentionally left blank
$\frac{\text { CHILDREN'S SERVICES SCRUTINY PANEL }}{\text { WORK PROGRAMME 2010/2011 }}$

| WORK | Lead Member, Support Officer \& Panel Department Lead | 12 July 10 | 12 Oct 10 | 8 Dec 10 | 10 Feb 11 | 22 March 11 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Annual Work Programme |  | Agree work programme |  |  |  | Review year's work programme |
| Annual Report |  |  |  |  |  | Report |
| Budget | James Rolfe |  |  | Consultation |  |  |
| Councillor Call for Action |  |  |  |  |  |  |
| Working Groups |  |  |  |  |  |  |
| Primary Pupil Places | Ingrid Cranfield, Chris Deacon, Simon Maynard and E Savva, Jennifer Hill, Claire Johnson, Elaine Huckell | Feedback from reference to Cabinet |  |  |  |  |
| Under 18 Conceptions | Rohini Simbodyal, Ingrid Cranfield, Kate Anolue and Simon Maynard | Feedback from Cabinet Reference |  |  |  |  |
| Youth Issues | Chris Deacon, Kate Anolue, Marcus East and Alev Cazimoglu |  |  |  |  |  |
| Small Scale Reviews/Briefings |  |  |  |  |  |  |
| Special Educational Needs | Eve Stickler | Briefing |  |  | Update |  |
| Academies and Free Schools | Neil Rousell |  | Briefing |  |  |  |
| Speech and Language - | Emma Stevenson and Neil Rousell | Briefing | Further information on strategy |  |  |  |
| English as an Additional Language in Schools | Neil Rousell | Briefing |  | Update |  |  |
| Infant Mortality | Cath Fenton (NHS Enfield) | Briefing |  |  | Update |  |
| Youth Service Provision and Accessibility ( for 11 -13) | Lester Vaughan | Briefing |  |  |  |  |
| Gifted and Talented | Neil Rousell | Briefing |  | Update |  |  |
| Child Poverty Strategy |  |  |  |  | Report |  |

21 July 2010 - Version 5

| WORK | Lead Member, Support Officer \& Panel Department Lead | 12 July 10 | 12 Oct 10 | 8 Dec 10 | 10 Feb 11 | 22 March 11 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Craig Park Project Plan |  | Briefing |  |  |  |  |
| Safeguarding Children training for the panel | Andrew Fraser |  |  |  |  |  |
| Monitoring Issues |  |  |  |  |  |  |
| LAA (Local Area Agreement) Targets | Helen Wilson |  |  |  |  |  |
| Children's Trust Board | Tracy Jenkins |  | Update |  |  | Update |
| Adoption Performance | Andrew Fraser |  |  |  |  | Report |
| Fostering Performance | Andrew Fraser |  |  |  |  | Report |
| Children's Social Care Complaints - Annual Report | Lesley Morton |  | Report |  |  |  |
| Recruitment and Retention of Children's Social Workers | Andrew Fraser |  |  | Update |  |  |
| Youth Service Action Plan | Lester Vaughan |  |  | Report |  |  |
| Local Safeguarding Children's Board Annual Business Plan | Andrew Fraser |  | Report |  |  |  |
| OfSTED Report and Action Plan |  | Report |  |  |  |  |
| Monitoring recommendations from previous panel reviews | Councillors who were involved in these reviews |  |  |  |  |  |
| Pupil Mobility - Impact on Attainment | Cllrs Goddard, Andrew and Kaye |  |  | Update |  |  |
| Early Years and Foundation Stage | E Hayward, K Anolue, V Giladi, Eve Stickler, |  | Update on Green Towers |  |  |  |
| Youth Engagement | Cllrs Goddard, E Hayward, Jukes, Lamprecht, Lemonides, Simbodyal | Update |  |  |  |  |
| Health Visitors | Cllrs Giladi, E Hayward and Anolue | Response from NHS Enfield | Update |  |  |  |
| Under 18 Conceptions Joint with Health Scrutiny Panel | Cllrs Giladi, E Hayward, Anolue, Goddard, Lamprecht, McCannah, Rodin and Wilkinson | Feedback from report to Cabinet | Update |  |  |  |

21 July 2010 - Version 5
CRIME \& SAFETY SCRUTINY PANEL: WORK PROGRAMME 2010/2011

| WORK | Lead Officer | Wed 14 July 10 | Tues 21 Sept 10 | Tues 16 Nov 10 | Wed 5 Jan 11 | Mon 7 March 11 | April 11 - date to be confirmed |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Work Programme: |  |  |  |  |  |  |  |
| Panel work programme 2010/11 - To consider the Panel work programme | Mike Ahuja/Sue Payne | Approve programme |  |  |  |  |  |
| Scrutiny Reviews: |  |  |  |  |  |  |  |
| Safer Travel to and from school - To consider the way safety issues are being addressed in relation to safer transport to schools - review continued from 2009/10. | Mike Ahuja/Sue Payne - Cllrs Keazor, Uzoanya \& Vince | Establishment of Working Group |  |  |  |  |  |
| Gangs, young people \& knife enabled crime- to consider how these issues can be tackled within the borough involving engagement with the local community | Mike Ahuja/Sue Payne, Andrea Clemons (Head of Community Safety) (\& Supt Lucy D'Orsi (Metropolitan Police) Cllrs Brett, McCannah \& Prescott | Establishment of Working Group |  |  |  |  | Final report |
| Edmonton Green Area Review - To review how issues relating to crime, antisocial behaviour and the overall appearance/safety of area are being addressed | Mike Ahuja/Sue Payne - Cllrs Anolue, Cicek \& Hall | Establishment of Working Group |  |  |  |  |  |
| SSCB Partnership Plan \& Strategic Priorities - To review and participate in the consultation process on development of the Plan and strategic priorities for 2011-14. | Mike Ahuja/Andrea Clemons | Panel briefing on strategic assessment process | Performance Framrework update |  |  |  | Partnership Plan \& Priorities |
| Working Group updates |  |  |  |  |  |  |  |
| Member Briefings: |  |  |  |  |  |  |  |
| Arrangements to tackle Domestic Violence - to monitor the way in which domestic violence is being tackled within the borough | Sue Payne/Shan Kilby (Domestic violence coordinator) |  |  |  |  | Panel Update |  |
| Extension \& monitoring of CCTV - to monitor the use and performance of CCTV in reducing crime and tackling other enforcement activities across the borough. | Sue Payne/Alan Garnder (Public Safety Centre Manager) |  | Panel Update |  |  |  |  |
| Activities designed to tackle burglary to monitor the activities in place within the borough to tackle burglary (incl Safe as Houses project) | Sue Payne/ Supt Lucy D'Orsi |  |  | Panel Update |  |  |  |
| Crime Prosecution Service performance - Hate Crime - to monitor the performance of CPS in tackling Hate Crimes. | Mike Ahuja/Sue Payne |  |  | Panel Update |  |  |  |


$\left.$| WORK | Lead Officer | Wed 14 July 10 | Tues 21 Sept 10 | Tues 16 Nov 10 | Wed 5 Jan 11 | Mon 7 March 11 |
| :--- | :--- | :--- | :--- | :--- | :--- | :---: | | April 11-date to |
| :---: |
| be confirmed | \right\rvert\,

ENVIRONMENT PARKS AND LEISURE SCRUTINY PANEL

| WORK | Lead Member, Support Officer \& Panel Department Lead | $\begin{aligned} & \text { Tues } \\ & 13 \text { July } 10 \end{aligned}$ | Thurs 16 Sept 10 | $\begin{gathered} \text { Mon } \\ 15 \text { Nov } 10 \end{gathered}$ | $\begin{gathered} \text { Tues } \\ 18 \text { Jan } 11 \end{gathered}$ | $\begin{gathered} \text { Tues } \\ 1 \text { March } 11 \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Annual Work Programme |  | Agree work programme |  |  |  |  |
| Budget | James Rolfe |  |  |  | Consultation |  |
| Annual Report | Andy Ellis |  |  |  |  | Report |
| Councillor Call for Action |  |  |  |  |  |  |
| Clean Technology |  |  |  |  |  |  |
| Climate Change Action Plan | Alan Sitkin, A Hasan/ Andy Ellis | Best Practices Low Carbon Speaker | Interim Report | Report back on carbon emissions Final Report |  |  |
| Clean Energy Investment Strategy | Alan Sitkin, Ossie Uzoanya Andy Ellis |  | LBE Air Quality Monitoring |  | Retrofitting (BREEAM) | Final Report |
| Waste Minimisation Campaign | Derek Levy, A Sitkin Andy Ellis |  |  |  |  | Report |
| Road and Travel |  |  |  |  |  |  |
| Winter Maintenance | Ossie Usoanya Gary Barnes, Lionel Zetter, Paul McCannah | Report |  |  |  |  |
| 20 mph zones | A Hasan, Derek Levy, Lionel Zetter | Report |  | Final Report |  |  |
| Street Repair - <br> Contractor <br> Performance Review | Yasemin Brett Ahmet Hasan, Lionel Zetter, Paul McCannah |  |  |  | Report |  |
| Other Reviews |  |  |  |  |  |  |
| Flood Management Act | Derek Levy, Ann Zinkin |  | Briefing |  |  |  |
| ```Cemeteries - report date - tbc``` | Yasemin Brett, Ann Zinkin, Paul McCannah and Robert Hayward Dennis Bell |  |  |  |  |  |

Version 3-16 July 2010

| WORK | Lead Member Support Officer \& Panel Department Lead | Tues 13 July 10 | Thurs 16 Sept 10 | $\begin{gathered} \text { Mon } \\ 15 \text { Nov } 10 \end{gathered}$ | $\begin{gathered} \text { Tues } \\ 18 \text { Jan } 11 \end{gathered}$ | Tues 1 March 11 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| LBE Paper Consumption | Derek Levy, Ossie Usoanya |  |  | Audit and Reduction Proposals |  |  |
| Briefing | Ann Zinkin, Derek Levy - Neil Rousell |  |  | Briefing |  |  |
| Broom field House | Yasemin Brett Alan Sitkin |  |  |  |  | Report |
| Parks in the East | Ossie Uzoanya, Y Brett, Andy Ellis \& Dennis Bell |  | Report on Visits |  |  |  |
| Monitoring |  |  |  |  |  |  |
| Allotments |  |  |  |  |  |  |
| Animal Welfare | Yasemin Brett |  | Report for information only |  |  |  |
|  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |

Page 45
HEALTH SCRUTINY PANEL WORK PROGRAMME - 2010/2011
Corporate Scrutiny Services - Sue Cripps/ Andy Ellis Scrutiny Secretary - Jayne Bott

| WORK PROGRAMME | Lead Member, Support Officer \& Panel Department Lead | Thursday 22 July 2010 | Thursday 9 September 2010 | Tuesday 19 October 2010 | Monday 13 December 2010 | $\begin{aligned} & \text { Tuesday } \\ & 1 \text { February } \end{aligned}$ $2011$ | Monday 7 March 2011 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Annual Items |  |  |  |  |  |  |  |
| Setting Annual Work Programme 2010/11 | Sue Cripps/Andy Ellis/ Jayne Bott | To Agree Work Programme |  | Update | Update | Update | Update |
| Budget Consultation \& Budget Commission | Sue Cripps/Andy Ellis/ Finance |  |  |  | Consultation Document |  |  |
| Scrutiny Annual Report 2010/11 | Sue Cripps/Andy Ellis |  |  |  |  |  | Draft Report |
| Care Quality Commission Annual Healthcheck 2010/11: Local NHS Trusts | Sue Cripps/Andy Ellis |  |  |  |  |  | Update (Summary List of Actions Report) |
| Councillor Call for Action (CCfA) | Sue Cripps/Andy Ellis | CCfA - GP <br> Surgery Ordnance Road |  |  |  |  |  |
| HSP Panel's powers | Sue Cripps | Briefing Paper |  |  |  |  |  |
| New Work Programme Items |  |  |  |  |  |  |  |
| Enfield LINk (To be invited to attend a meeting) | Sue Cripps/Andy Ellis |  |  |  |  |  |  |
| Barnet and Chase Farm Hospital Trust Savings Plan | Sue Cripps/Andy Ellis | Savings Plan |  |  |  |  |  |
| North Middlesex University Hospital Trust Savings Plan | Sue Cripps/Andy Ellis | Savings Plan |  |  |  |  |  |

Page 46

| WORK PROGRAMME | Lead Member, Support Officer \& Panel Department Lead | Thursday 22 July 2010 | Thursday 9 September 2010 | Tuesday 19 October 2010 | Monday 13 December 2010 | Tuesday 1 February 2011 | $\begin{aligned} & \hline \text { Monday } \\ & 7 \text { March } \\ & 2011 \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Barnet and Chase Farm Hospital current service provision | Sue Cripps/Andy Ellis | Report |  |  |  |  |  |
| NHS Enfield £500,000 for speaking therapies Monitoring Item | Sue Cripps/Andy Ellis |  |  |  |  |  |  |
| Information on screening for cholesterol, obesity and blood pressure | Sue Cripps/Andy Ellis |  |  |  |  |  |  |
| The White Paper on Health | Sue Cripps/Andy Ellis |  | Scrutiny response |  |  |  |  |
| Teenage pregnancy \& contraception monitoring update | Sue Cripps/Andy Ellis |  |  |  |  |  |  |
| New Scrutiny Reviews |  |  |  |  |  |  |  |
| GP provision across Enfield | Sue Cripps/Andy Ellis |  |  |  |  |  |  |
| Protocols between scrutiny and the Health Trusts - Working Group | Sue Cripps/Andy Ellis |  |  |  |  |  |  |
| New Model of Care for Stroke Services Working Group | Cllrs During and Pearce |  |  |  |  |  |  |
| Site Visits |  |  |  |  |  |  |  |
| North Middlesex University Hospital New building - Site Visit | Sue Cripps/Andy Ellis |  |  |  |  |  |  |

Page 47

| WORK PROGRAMME | Lead Member, Support Officer \& Panel Department Lead | Thursday 22 July 2010 | Thursday 9 September 2010 | Tuesday 19 October 2010 | Monday 13 December 2010 | $\begin{aligned} & \text { Tuesday } \\ & \text { 1 February } \\ & 2011 \end{aligned}$ | $\begin{aligned} & \hline \text { Monday } \\ & 7 \text { March } 2011 \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Barnet, Enfield and Haringey - Mental Health Trust services based at Chase Farm Hospital Site Visit | Sue Cripps/Andy Ellis |  |  |  |  |  |  |
| Joint Consultations |  |  |  |  |  |  |  |
|  <br> Haringey Joint Commissioning Strategy for Adult Mental Health Services - Transitional Plan | Sue Cripps/Andy Ellis/ Jayne Bott |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |

This page is intentionally left blank
HOUSING SCRUTINY PANEL
WORK PROGRAMME 2010/2011

| WORK | Category of work | Officer/ Member | 20 July 10 | 7 Sept 10 | 30 Nov 10 | 11 Jan 11 | 23 Mar 11 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Annual report | Report | CP |  |  |  |  | Report |
| Allocations Review | New policy \& Working group | Sally McTernan, Susan Sharry <br> K. Anolue, <br> E. Smith, <br> D. Pearce <br> D. Lemonides |  |  | Workshop and Briefing, commence working group |  |  |
| Estate renewal \& regeneration Ladderswood Highmead. Alma Road, Shires estate NCR, Coverack Close. | Site visit briefing | Sally McTernan Bob Heapy Peter George Neil Vokes |  | Consultat'n \& review |  |  |  |
| End of Year outturn perfor'e figures, perfor'e board. | Briefing and status report | Sally McTernan | Briefing \& status report |  |  |  |  |
| Budget issues HRA subsidiary, grant removal, changes | Affect of budget re: Government announcements | Fiona Peacock <br> Sally <br> McTernan | Briefing \& status report |  |  |  |  |
| Health \& Safety | Briefing | Bob Heapy | Briefing |  |  |  |  |
| Housing Works programme Voids, lift renewal, R \& M, Contractors performance | Briefing \& status report | Ron Pooley |  |  | Briefing \& status report |  |  |
| Capital works programme Contractors performance | Briefing \& status report | Ron Pooley | Briefing \& status report |  |  |  |  |
| Decent Homes Delivery Outcomes \& Options | Briefing \& status report | Bob Heapy |  |  |  | Briefing \& status report |  |
| Housing Plus added value Partnership working, initiatives, youth, well being | Briefing and update | Bob Heapy |  |  |  | Briefing and update |  |


| WORK | Category of <br> work | Officer/ <br> Member | 20 July 10 | 7 Sept 10 | 30 Nov 10 | 11 Jan 11 |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- |

PLACE SHAPING AND ENTERPRISE SCRUTINY PANEL
WORK PROGRAMME 2010/2011

| WORK | Lead Member, Support Officer \& Panel Department Lead | $\begin{gathered} \hline 1 \text { July } \\ 2010 \end{gathered}$ | $\begin{aligned} & 14 \text { October } \\ & 2010 \end{aligned}$ | $\begin{aligned} & 1 \text { December } \\ & 2010 \end{aligned}$ | $\begin{aligned} & \hline 2 \text { February } \\ & 2011 \end{aligned}$ | $\begin{gathered} 8 \text { March } \\ 2011 \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Annual Work Programme |  | Agree work programme |  |  |  |  |
| Budget | James Rolfe |  |  | Consultation |  |  |
| Annual Report |  |  |  |  |  | Draft |
| Councillor Call for Action |  |  |  |  |  |  |
| Working Groups |  |  |  |  |  |  |
| Getting people into work | Levy, Simbodyal, Barker Laban, John Haslem and John Marange | Briefing and scope |  |  | Update | Final Report |
| Inward investment stimulating job creation |  |  | Briefing and scope |  | Update | Final Report |
| Reviews |  |  |  |  |  |  |
|  <br> Community Investment Levy |  |  | Report |  |  |  |
| Property including Industrial Portfolio |  |  | Briefing |  |  | Final report \& recommendations |
| European and External Funding |  |  |  | Report |  |  |
| Major cross border developments and consultation with neighbouring boroughs | Aled Richards Joanne Woodward | Review as required |  |  |  |  |
| Monitoring |  |  |  |  |  |  |
| Local Development Framework | Joanne Woodward | Update on public hearings |  |  |  |  |
| Performance Indicators | Sharon Strutt |  | Overview |  |  |  |

Version 4-8 July 2010

| WORK | Lead Member, Support <br> Officer \& Panel <br> Department Lead | 1 July <br> 2010 | 14 October <br> 2010 | 1 December <br> 2010 | 2 February <br> 2011 | 8 March <br> 2011 |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| Monitoring |  |  |  |  |  |  |
| Ponders End |  |  | Update |  |  |  |
| Enfield Town |  |  | Update |  |  |  |
| Central Leeside |  | Update |  |  |  |  |
| Edmonton Town <br> Centre - short term <br> plans |  | Update on <br> consultation |  | Update |  |  |
| New Southgate <br> Master plan |  |  |  |  |  |  |
| Place Shaping <br> Delivery Plan |  |  | Update |  |  |  |

## MUNICIPAL YEAR 2010/2011 REPORT NO. 56

MEETING TITLE AND DATE:
Cabinet
$15^{\text {th }}$ September 2010
Council
$22^{\text {nd }}$ September 2010
REPORT OF:
Director of Place Shaping and Enterprise

| Agenda - Part: 1 | Item: 9 |
| :--- | :--- |
| Subject: <br> Minor Changes to the Memorandum of <br> Understanding for the Joint Waste <br> Development Plan Document (JWDPD) |  |
| Cabinet Member consulted: Councillor <br> Bond |  |

Contact officer and telephone number:
Lauren Laviniere - extension 1452
Email: lauren.laviniere@enfield.gov.uk
Joanne Woodward - extension 3881
Email: joanne.woodward@enfield.gov.uk

## 1. EXECUTIVE SUMMARY

1.1. This report seeks the approval of Cabinet and Full Council for minor changes to the Memorandum of Understanding (MoU) for the production of the North London Joint Waste Development Plan Document, now known as the North London Waste Plan (NLWP).
1.2. In November 2006, the Council approved the original MoU, setting out the partnership arrangements for project management and decision making procedures between the London Boroughs of Barnet, Camden, Enfield, Hackney, Haringey, Islington and Waltham Forest for the preparation of the NLWP. Under the provisions of the original MoU, work on the NLWP has progressed. However, through the preparation of the plan there has become a need to make some alterations to the production arrangements. A supplemental MoU has been drawn up in order to agree a revised indicative budget, and for participating boroughs to share these base budget costs on an equal basis, with one exception which benefits LBE; for regular meetings of the Heads of Planning Group; and revised mechanisms for agreeing additional expenditure and variations to the NLWP contract.
1.3. Formal approval by each of the partner boroughs is now required to endorse these changes proposed by the Supplemental MoU.

## 2. RECOMMENDATIONS

2.1. That Cabinet and the Council approve the Supplemental Memorandum of Understanding for the production of a North London Waste Development Plan Document (NLWP) between the London Boroughs of Barnet, Camden, Enfield, Hackney, Haringey, Islington and Waltham Forest.
2.2. That the Local Development Framework Sub-Committee be authorised to consider and approve further revisions to the MoU.

## 3. BACKGROUND

3.1. The Planning and Compulsory Purchase Act 2004 (the Act) requires the Council to replace its existing Unitary Development Plan with a Local Development Framework (LDF). Enfield's LDF will consist of a folder of development plan documents (DPDs) containing core policies, site specific or thematic policies and area action plans, together with other supplementary planning documents (SPDs) such as a design guide. All DPDs will be subject to rigorous procedures of public consultation, independent examination and adoption.
3.2. The Act also allows for the preparation of joint DPDs and SPDs by two or more planning authorities on cross border issues such as waste. The potential for a joint approach to waste planning with the other boroughs of the North London Waste Authority (NLWA) was the subject of a DEFRA funded scoping exercise in 2005. The Study recommended the boroughs should adopt a joint approach to planning for waste sites. In October 2005, Cabinet endorsed the involvement of the Council in the preparation of a North London Waste Development Plan Document (NLWP), in conjunction with the other NLWA London Boroughs of Barnet, Camden, Hackney, Haringey, Islington and Waltham Forest.
3.3. The NLWP seeks to provide a co-ordinated sub-regional approach to planning for new waste facilities across North London and performs two main functions:

- The London Plan requires that each borough identify sufficient land to manage a predetermined proportion of London's waste (the "apportionment"). The NLWP must identify these sites. Boroughs are encouraged to work together and pool their apportionments in order to find the most sustainable waste management solution possible.
- The NLWP sets out a number of waste-specific policies designed to ensure that waste facilities maximise their potential benefits and minimise any negative impacts.
3.4. As a policy document within the LDF, preparation of the Waste Plan must follow a series of statutory stages before it can be adopted. Each of the seven boroughs needs to approve the NLWP at each of its key stages and separately adopt the final NLWP as part of their individual Local Development Framework (LDF), thereby giving it statutory status.
3.5. The NLWP has reached an advanced stage in its preparation. To date, this has included consultation on an issues and options Report (January 2008), which was followed by preferred options Report (October 2009) and a final stage pre-submission Report will be prepared before it is formally submitted to the Secretary of State for independent examination.
3.6. In order to co-ordinate and manage the production of NLWP, participating boroughs agreed to a framework for project management and day-to-day decision making in the form of a Memorandum of

Understanding (MoU). The original MoU was approved by Council in November 2006. Under the provisions of this MoU, a Planning Members Group comprising Lead Members from each of the participating boroughs has been established to oversee the plan preparation. This group was chaired from the inception of the project to April 2010 by the Council's former Cabinet Member for Environment and Street Scene. Consultants Mouchel Parkman were commissioned in January 2007 to prepare the Plan.

## 4. MINOR CHANGES TO THE MEMORANDUM OF UNDERSTANDING

4.1. Under the provisions of the original MoU, work on the NLWP has progressed. However, the following minor changes are proposed:

Revised base budget
4.2. Preparation of a Waste Plan is a complex task. The original budget for the NLWP was drawn up in 2005 by Land Use Consultants. This budget was based on a number of assumptions concerning the implementation of a new, and at the time untried, planning system. Therefore, the costs were difficult to predict. Since that time there has been upward pressure on the budget due to a number of reasons:

- Acceptance of the consultants' tender at more than guide price;
- New legislative requirements being introduced requiring additional assessment on flooding, habitats and equalities;
- Revision of the costs of consultation over seven boroughs;
- The complexity of plan preparation means that it is now a six year rather than three year project resulting in increased project management costs;
- Increasing costs such as day rates of planning inspectors
4.3. These original indicative costs of the project have been reviewed and the base budget revised. The detailed breakdown is given in Schedule 1 of the supplemental MoU
4.4. The supplemental MoU agrees that the participating boroughs will share on an equal basis all the revised base budget costs as set out in Schedule 1, except for the contribution for the Strategic Flood Risk Assessment (SFRA) element agreed a part of contract variation 1. Enfield pay less of a contribution towards the costs of the SFRA (Enfield paid $£ 2370$ while the other five boroughs paid $£ 10,788$ ) and our agreed contribution for the SFRA was paid in 2007/8. Schedule 1 sets out the average cost per borough over the lifetime of the project. The figures for 2006/07 to 2009/10 are actual expenditure per borough (with the exception of 2007/2008 where Enfield paid less of a contribution to the SFRA as set out above). This revised base budget is subject to ongoing review in accordance with the provisions of the MOU and at the Heads of

Planning meeting on $20^{\text {th }}$ July, the Programme Manager has been asked by the boroughs to review the budget in order to reduce project costs.

## Regular Heads of Planning Meetings

4.5. The supplemental MoU includes the commitment that Heads of Planning Group or equivalent Chief Officer of each of the North London Boroughs would meet on a regular basis to review the progress on the project.

## Revised mechanisms for agreeing expenditure and NLWP contract variations

4.6. Approval for additional expenditure would now be sought from the Heads of Planning in conjunction with their Planning Members Group representative, rather than by the Planning Officers Group under the original MoU arrangements. In accordance this revised clause, where the Heads of Planning (or equivalent Chief Officers) and Planning Members Group representative approve additional expenditure in connection with the production of the project plan, the supplemental MoU sets out the understanding that participating Boroughs agree that Camden may seek a variation of the contract with the consultants appointed to prepare the NLWP. Each of the North London Boroughs agree to be liable for payment of their proportion of the costs of any contract variation.
4.7. For the avoidance of doubt all other provisions of the original MOU save for Clause 9.5 and Schedule 3 apply to this supplemental MoU.
4.8. Formal approval by each of the partner boroughs is required to endorse and implement the working arrangements set out in the amended MoU. To date these changes have been agreed by 5 of the participating boroughs.
4.9. The dissolution in the joint working arrangements and participation in the NLWP could potentially have a number of implications:

- Enfield's Core Strategy has been now been subject to independent examination and is expected to be adopted by the Council in the autumn. It currently refers the obligation for waste planning to the NLWP. If the Council withdraws from the NLWP before the adoption of the Core Strategy, the Core Strategy could be found unsound as it fails to meet Enfield's obligations as waste planning authority.
- Without the NLWP, the Council will have to make other arrangements for meeting its waste planning obligations - either through a separate Enfield specific waste plan or within a revised Core Strategy. Either route would mean a delay to the adoption of the Core Strategy as this would be considered a major change to the strategy requiring further consultation.
- Waste planning is specialist work which would need to be outsourced with cost implications. Under the terms of the Memorandum of Understanding, the Council would also still be liable for its contribution to the cost of the NLWP (including examination) so would in effect be paying for waste planning twice over. Production of an Enfield waste plan (or equivalent within a revised Core Strategy) is likely to take 1224 months from draft to submission and examination.
- Delay to the adoption of the Core Strategy would also delay the adoption of the policies which underpin other place shaping priorities - eg Area Action Plans and masterplans, housing policies etc.
- A waste plan provides greater control when considering planning applications for waste facilities. Firstly, it protects existing sites as required by the London Plan. Secondly, it requires that developers demonstrate that they have considered the redevelopment of existing sites and transfer stations (encouraging more efficient, cleaner and sustainable uses) before new waste sites may be considered. Thirdly, it states that any new facilities should be located on a limited list of potential new sites.


## 5. ALTERNATIVE OPTIONS CONSIDERED

### 5.1. None Considered

## 6. REASONS FOR RECOMMENDATIONS

6.1. To seek agreement on the financial and executive arrangement between the seven North London boroughs throughout the preparation of the NLWP.

## 7. COMMENTS OF THE DIRECTOR OF FINANCE AND CORPORATE RESOURCES AND OTHER DEPARTMENTS

### 7.1. Financial Implications

The initial estimates of the cost of preparing the NLWP were considered by the Cabinet in 2005 and at the time were expected to be a minimum of £120k per borough over 3 years. It was recognised that as a completely new planning process involving a large number of boroughs this was an indicative estimate and would be subject to review. This was reflected in the original MoU.

As the project has progressed a number of unforeseen issues and requirements have arisen which have resulted in a number of contract variations which have increased the average cost per borough to approximately £173k over 5 years. This additional work included equalities impact assessment, flooding assessment (for which LBE paid a lower \%), additional project management costs due to the complexity of the process and the extended production period, additional work in
preparing draft planning policies, further deliverability and viability assessments.
These variations and the revised budget were agreed by the Planning Members Group in May 2008 and are reflected in the Supplemental MoU .

Provision for the cost of preparing the North London Waste Plan is included in the revenue budgets, which include a contingency sum to cover any additional costs arising from the Local Development Framework. To date approximately $£ 105 k$ of the total LBE contribution of £173K has been spent on the project.

### 7.2. Legal Implications

The SMoU proposed will constitute a voluntary arrangement between the Local Authorities specified. It is intended to form the basis of a common understanding but not to create a legally binding agreement so the provisions will not be legally enforceable. The groups established under the Memorandum will not have formal decision making authority and it will be necessary for decisions to be made at the appropriate level within the London Borough of Enfield. When the NLWP is adopted as part of the Council's Local Development Framework document, it will comprise formal policy against which planning decisions should be taken.

## 8. KEY RISKS

8.1. Timely completion, independent examination and ultimate adoption of the NLWP is critical to underpin and help deliver the Council's place shaping programme and ensure that development decisions in the borough are plan led. The following key risks and measures to mitigate them have been identified for the NLWP production:-

- Delay to Submission of NLWP to the Secretary of State due to concerns by GLA and other statutory bodies over the content of the document.
- Ongoing consultation and joint working with these and other key bodies will help to resolve issues as part of the production process.
- Delay to Submission of NLWP to the Secretary of State due objections/representations made by third parties as part of the statutory consultation process.
- Production of the NLWP involves extensive public consultation, in order to resolve issues through the production process.
- NLWP being found unsound by Planning Inspector.
- Advice received from a Planning Inspector who reviewed progress and content of the NLWP last year is being considered in the production of the document.


## 9. IMPACT ON COUNCIL PRIORITIES

### 9.1. Fairness for All and Growth and Sustainability

The NLWP contributes towards the Council priorities by providing excellent services and promoting sustainable waste management. It seeks to provide a co-ordinated sub-regional approach to planning for new waste facilities to meet the needs of the North London boroughs and to contribute towards the Londonwide target of $85 \%$ self sufficiency in the management of waste. The NLWP boroughs are working together in order to find the most sustainable waste management solution possible.

The NLWP sets out a number of waste-specific policies designed to ensure that waste facilities maximise their potential benefits and minimise any negative impacts.

### 9.2. Strong Communities

The NLWP production stages aim to listen to the voices and needs of Enfield's diverse communities and involve local people in decision making. It includes a programme of consultation in conformity with the adopted Statement of Community Involvement. The needs of all communities within the borough will be considered throughout the consultation exercises especially those of traditionally disadvantaged groups.

## 10. PERFORMANCE MANAGEMENT IMPLICATIONS

When the NLWP is adopted as part of the Council's Local Development Framework document, it will comprise formal Council policy against which development management decisions should be taken.

## Background Papers

1. Supplemental Memorandum of Understanding
2. Joint Memorandum of Understanding (approved $8^{\text {th }}$ November 2006 by Council).

This page is intentionally left blank

## MUNICIPAL YEAR 2010/2011 REPORT NO. 71

MEETING TITLE AND DATE:
Council - 22 September 2010

## REPORT OF:

Director of Finance and Corporate Resources

| Agenda - Part: $\quad$ Item: 10 |
| :--- | :--- |
| Subject: |
| Proposed changes to the Council's |
| Constitution |
| Wards: Not Ward specific |
| Cabinet Member consulted: <br> Councillor Taylor |

Contact officer and telephone number:
Peter Stanyon
E mail: peter.stanyon@enfield.gov.uk

## 1. EXECUTIVE SUMMARY

This report sets out proposed changes to the Council's Constitution agreed by the Governance Review Group (GRG) at their meeting on 9 September 2010. The issues considered by GRG and the recommendations to Council are highlighted below.

## 2. RECOMMENDATIONS

To approve the following changes to the Council's Constitution:
2.1 That paragraph $13.2(\mathrm{~g})(\mathrm{vi})$ of the Opposition Business Procedure within the Constitution should be amended to read:
"The debate should contain specific outcomes, recommendations or formal proposals."
2.2 That a new paragraph 13.2 (g) (ix) be inserted in the Opposition Business Procedure to read:
"If requested by the Leader of the Opposition or a nominated representative, a vote will be taken."

## 3. BACKGROUND

3.1 The Governance Review Group considered the Opposition Business Procedure Rules at its meeting on 9 September 2010, specifically around the ending of the debate. Members agreed that more clarity was required about the process for voting at the end of the debate. The following recommendation was agreed:

RECOMMENDED TO COUNCIL that

### 3.2 Paragraph 13.2 (g) (vi) of the Opposition Business Procedure within the Constitution be amended to read: <br> "The debate should contain specific outcomes, recommendations or formal proposals."

3.3 That a new paragraph 13.3 (g) (ix) be inserted in the Opposition Business Procedure to read:
"If requested by the Leader of the Opposition or a nominated representative, a vote will be taken."

## 4. ALTERNATIVE OPTIONS CONSIDERED

To leave the Constitution unchanged.

## 5. REASONS FOR RECOMMENDATIONS

To agree recommended changes to the Constitution to clarify the position regarding voting in Opposition Business.
6. COMMENTS OF THE DIRECTOR OF FINANCE AND CORPORATE RESOURCES AND OTHER DEPARTMENTS

### 6.1 Financial Implications

There are no financial implications.

### 6.2 Legal Implications

The Constitution sets out how the Council operates within legal requirements.

It is necessary to review the documents periodically to reflect changes in circumstances or to introduce more effective working practices as evidenced in the recommendations.

## 7. KEY RISKS

Effective working practices would be compromised if the Constitution were not regularly reviewed.

## 8. IMPACT ON COUNCIL PRIORITIES

### 8.1 Fairness for All

The Constitution ensures that fair rules of debate are operated.

## Page 63

### 8.2 Growth and Sustainability

An effective Constitution ensures that the priorities of growth and sustainability can be fairly and properly debated.

### 8.3 Strong Communities

An effective Constitution ensures that the priority of developing strong communities can be fairly and properly debated.

## 9. PERFORMANCE MANAGEMENT IMPLICATIONS

The Constitution ensures that fair rules of debate are operated and that the Council operates to high standard of performance.

## Background Papers

None

This page is intentionally left blank

## MUNICIPAL YEAR 2010/2011 REPORT No. 50A

## MEETING TITLE AND DATE:

Cabinet
15 September 2010
Council
22 September 2010

## REPORT OF:

Director of Finance and Corporate Resources

| Agenda - Part: 1 | Item: 11 |
| :--- | :--- |
| Subject: |  |
| ANNUAL TREASURY MANAGEMENT |  |
| OUTTURN REPORT 2009/10 \& REVISED |  |
| INVESTMENT STRATEGY 2010/11 |  |
| Wards: All |  |
| Cabinet Member consulted: ClIr. A. Stafford |  |

Contact officer and telephone no:
Paul Reddaway,
DDI: 02083794730 or ext. 4730
e-mail: paul.reddaway@enfield.gov.uk

## 1. EXECUTIVE SUMMARY

1.1 This report reviews the activities of the Council's Treasury Management function over the financial year ended 31 March 2010.
1.2 The report makes recommendations to extend the Council's investment criteria to allow specified investments up to 364 days. This change if adopted will allow the Council to earn better rates of return on its investments.
1.3 The key points of the report are highlighted below:

|  |  | See section: |
| :---: | :---: | :---: |
| Debt Outstanding at year end | - Debt Outstanding unchanged at £220m | 6 |
| Interest on new borrowing in year | - No new external borrowing during the year. All capital borrowing financed by internal resources | 7 |
| Average interest on total debt outstanding | - Unchanged at 5.51\% | 7 |
| Debt Re-scheduling | - None undertaken | 9 |
| Interest earned on investments | - Out-performed CIPFA benchmark by $0.03 \%$ and outperformed the 7 day bank rate by $1.49 \%$ | 11 |
| Net Borrowing | - Net borrowing (difference between total debt \& investments): £146 million. An increase of $£ 49 \mathrm{~m}$. The Council adopted the strategy of using its investment balances to finance capital expenditure instead of borrowing externally. | 11 |

## 2. RECOMMENDATIONS

2.1 That Council approves the Treasury Outturn report. .
2.2 To approve changes to the 2010/11 investment criteria as set out in Appendix 2.

## 3. BACKGROUND

3.1 The Council adopted the CIPFA Revised Treasury Management Code of Practice and approved the annual Treasury Management Policy Statement in February 2010.
3.2 The statement requires the Director of Finance \& Corporate Resources to report on the preceding year's treasury management activities. In accordance with best practice, the Director's report includes information about borrowing levels and costs, as well as the impact of the cash flow management arrangements on the Council's financial position.

## 4. NATIONAL CONTEXT

4.1 Following the economic recession that extended into early 2009, there were reports of a tentative recovery. The Bank of England forecast UK growth to fall by $3.9 \%$ in 2009, whilst inflation was forecast to be heading lower and staying lower for longer. The depth of the recession was borne out by the $5.9 \%$ year-on-year fall in GDP recorded at the end of the second quarter of 2009. The service sector - the dominant element of UK economy - also stalled for much of early 2009 despite a number of optimistic surveys to the contrary. The first signs of recovery were finally evident in the final quarter of 2009 with growth registering $0.4 \%$ for the quarter.
4.2 In order to stimulate growth, the Bank of England maintained the Bank Rate at $0.5 \%$ throughout the year. The Bank also took extreme measures on an extraordinary scale to revive the economy through its Quantitative Easing (QE) programme. Financed by the issuance of central bank reserves QE was initially announced at $£ 75$ bn, and then extended in stages to $£ 200 \mathrm{bn}$.
4.3 The November 2009 Budget was primarily about public debt. The Chancellor's forecast for net public sector borrowing in 2009/10 was £175bn or $12.4 \%$ of GDP. Gross gilt issuance was expected to be £220bn in 2009/10. Credit agencies responded to the debt that the UK government was building up, by changing the UK's rating outlook from stable to negative.
4.4 Companies and households on the whole, reduced rather than increased their levels of debt. Credit remained scarce and at a premium, and certainly as compared to that available two years earlier. Businesses retrenched rather than hired workers and unemployment rose rapidly to just under 2.5 million. Against this background, wage growth was muted.

## 5. THE HERITABLE BANK IMPAIRMENT

5.1 The major impact on Enfield in 2008/09 was the failure of the Heritable Bank in which the Authority had $£ 5$ million invested. This investment was made on $9^{\text {th }}$ January 2008 for 364 days. On $7^{\text {th }}$ October 2008 its parent bank Landsbanki went into administration after the Icelandic government withdrew support for the Icelandic banking system. This meant the Heritable Bank was also forced into administration.
5.2 The Council has been vigorously chasing recovery of our funds and have lodged claims with the Heritable as well as their parent bank. Since this time the Authority has received regular distributions over the year as set out below.

| Table 1: Dividends on heritable Bank | Pence in the p | £000s |
| :--- | ---: | ---: |
|  |  |  |
| Dividend paid on 28 July 2009 | 16.30 | 839 |
| Dividend paid on 16 Dec 2009 | 12.66 | 659 |
| Dividend paid on 30 March 2010 | 6.19 | 322 |
| Total received to date | $\mathbf{3 5 . 1 5}$ | $\mathbf{1 , 8 2 0}$ |

5.3 In July 2010 the Authority received a further dividend of 6.27 p taking the total recovered to $£ 2.146 \mathrm{~m}(43 \%)$. The administrator has indicated a further distribution will be made in October.
5.4 The latest estimate from the Administrator has indicated that based on the present economic climate the Council can expect to receive 85\% of its claim by 2012.
5.5 The Council's external auditors Grant Thornton have reviewed the Council's Treasury management arrangements and found that the Council had sound arrangements in place and has taken positive and appropriate action to deal with the fall out from the Icelandic banking crisis.

## 6 BORROWING IN 2009/10

6.1 No new debt was taken out during the year as set out in table 2
6.2

| Table 2: Movement in year | Debt <br> 1 April <br> 2009 | Debt <br> Repaid | New <br> Debt <br> Raised | Debt <br> 31 March <br> 2010 |
| :--- | :---: | :---: | :---: | :---: |
| Temporary Borrowing | $£ 000$ | $£ 000$ | $£ 000$ | $£ 000$ |
| Public Work Loan Board loans (PWLB) | 190,34 |  |  | - |
| Commercial Loan | 30,000 |  |  | 190,347 |
| Total Debt Outstanding | 220,347 |  |  | 30,000 |

6.3 There were two main reasons why no new borrowing was undertaken.

- Firstly, the large differential between long term fixed borrowing and the interest rate in short term investments meant the 'cost of carry' would have been approximately $4 \%$.
- Secondly, using the Council's own resources to finance the 2009/10 programme has meant that investments have fallen. Hence the level of risk of counterpart default has been reduced.
6.4 No temporary borrowing was undertaken during the year.


## 7. INTEREST ON TOTAL DEBT OUTSTANDING

7.1 The average rate paid on total external debt was $5.51 \%$ in $2009 / 10(5.51 \%$ in 2008/09).
7.2 Table 3 shows the interest paid (i.e. the cost of borrowing) by the Council during the year: The fall in interest costs relates to the fact that a $£ 20$ million reduction was made last year (November 08) where debt with a coupon rate of $4.5 \%$ was repaid prematurely, this was financed by a reducing the level of investments. This gave a full year net saving of 700K.

| Table 3: Cost of Borrowing | $\mathbf{2 0 0 9 / 1 0}$ | $\mathbf{2 0 0 8 / 0 9}$ |
| :--- | ---: | ---: |
|  | $\mathbf{£ 0 0 0}$ | $\mathbf{£ 0 0 0}$ |
| Public Work Loan Board loans (PWLB) | 10,005 | 10,727 |
| Commercial Loans | 2,143 | 2,143 |
| Total Interest on Debt | $\mathbf{1 2 , 1 4 8}$ | $\mathbf{1 2 , 8 7 0}$ |
| Short Term Loans | 0 | 39 |
| Total interest paid | $\mathbf{1 2 , 1 4 8}$ | $\mathbf{1 2 , 9 0 9}$ |
| Interest Premiums | 224 | 224 |
| Total Cost of Debt | $\mathbf{1 2 , 3 7 2}$ | $\mathbf{1 3 , 1 3 3}$ |

## 8. DEBT MATURITY STRUCTURE

8.1 The Council has 30 loans spread over 50 years with the average maturity being 35 years. This maturity profile allows the Council to spread the risk of high interest rates when debt matures in any one year.
8.2 Table 4 shows the maturity structure of Enfield's long-term debt and the average prevailing interest rates.

| Table 4: Profile Maturing Debt | Debt Outstanding as at 31 March 2010 | $\begin{array}{\|c\|} \hline \text { Average } \\ \text { Interest Rate } \end{array}$ | Debt Outstanding as at 31 March 2009 | Average Interest Rate |
| :---: | :---: | :---: | :---: | :---: |
| Years | £000 | \% | £000 | \% |
| Under 1 year | 5,000 | 3.89 | - | - |
| 1-5 |  | - | 5,000 | 3.89 |
| 5-10 | 30,000 | 7.14 | 30,000 | 7.14 |
| 10-15 | 1,000 | 15.12 | 1,000 | 15.12 |
| 15-25 | 20,070 | 5.00 | 20,070 | 5.00 |
| 25-40 | 47,757 | 4.49 | 29,257 | 5.35 |
| 40-45 | 85,520 | 5.148 | 99,020 | 5.09 |
| 45-50 | 31,000 | 5.385 | 36,000 | 5.70 |
|  | 220,347 | 5.51 | 220,347 | 5.51 |

## 9. DEBT RESTRUCTURING

9.1 Debt restructuring normally involves prematurely replacing existing debt (at a premium or discount) with new loans in order to secure net savings in interest payable or a smoother maturity profile. Restructuring can involve the conversion of fixed rate interest loans to variable rate loans and vice versa.
9.2 No debt restructuring was undertaken during the year. We will continue to actively seek opportunities to re-structure debt over 2010/11.

## 10. TREASURY MANAGEMENT PRUDENTIAL INDICATORS: 2009/10

10.1 Throughout 2009/10 total loan debt was kept within the limits approved by the Council at its meeting in February 2009 against an authorised limit of $£ 440$ million and an operating limit of $£ 340$ million. The authorised limit (as defined by the Prudential Code) was set at $£ 440$ million as a precaution against the failure, for whatever reason, to receive a source of income e.g. Council Tax. In the unlikely event of this happening, the Council would need to borrow on a temporary basis to cover the shortfall in cash receipts. In practice it is the operating limit by which the Council monitors its borrowing; any significant breach must be reported to Council.
10.2 The Council held no variable interest rate debt during 2009/10. The Council's Prudential Code however does allow for up to $25 \%$ of the debt to be held in variable interest rate debt.

## 11. INVESTMENTS

11.1 The Council manages its investments arising from cash flow activities in-house and invests within the institutions listed in the Authority's approved lending list. It invests for a range of periods, from overnight to up to five years dependent on the Authority's cash flow, the limits set out in the Prudential Code and the interest rates on offer. The Council also acts as the treasury manager for the 79 Enfield schools within the HSBC banking scheme. The Council produces a three year cash flow model (based on daily transactions) which projects the cash flow movements of the Council linked into the Council's medium term financial plan. This allows the Treasury Management team to make more informed decisions on borrowing and lending decisions.
11.2 In 2009/10 the Council received £2.6 million in interest on money lent out to the money markets, see table 5 .

| Table 5: Interest Receipts | $\mathbf{2 0 0 9 / 1 0}$ | $\mathbf{2 0 0 8 / 0 9}$ |
| :--- | ---: | ---: |
|  | $\mathbf{£ 0 0 0}$ | $\mathbf{£ 0 0 0}$ |
| Total Interest Receipts | 2,606 | 11,058 |
| Interest paid to HRA | $(89)$ | $(871)$ |
| Interest paid to Schools \& Enfield Homes | $(23)$ | $(914)$ |
| Section 106 Applications | $(19)$ | $(174)$ |
| Pension Fund | $(59)$ | - |
| Other Funds | $(33)$ | $(63)$ |
| Total Interest to General Fund | $\mathbf{2 , 3 8 3}$ | $\mathbf{9 , 0 9 6}$ |

11.3 Total interest receipts exceeded the budget by £306k. This was achieved by the actual interest rate exceeding the planned rate of $1.67 \%$ by $0.22 \%$.
11.4 Table 6 shows the maturity structure of Enfield's investments and the prevailing interest rates. This table dramatically shows the change in investment strategy in 2009/10 as a result of the uncertainty within banking, Maturity durations were set at a maximum of three months and there was a very restricted list of authorised financial institutions as seen in Appendix 1.

| Table 6: Maturing <br> Investments | Investments <br> as at <br> 31 March 2010 | No of <br> Deals | Investments <br> as at <br> $\mathbf{3 1 ~ M a r c h ~}$ <br> 2009 | No of <br> Deals |
| :--- | ---: | ---: | ---: | :---: |
| Months | 44,150 | 3 | 13,600 | 1 |
| On demand | 20,000 | 4 | 19,500 | 5 |
| Within 1 month | 10,000 | 2 | 41,000 | 8 |
| Within 3 Months | - |  | 24,000 | 4 |
| Within 6 Months | - |  | 15,000 | 3 |
| Within 9 Months | - |  | - | - |
| Within 12 Months | - |  | 5,000 | 1 |
| Over 12 Months | $\mathbf{7 4 , 1 5 0}$ | $\mathbf{9}$ | $\mathbf{1 1 8 , 1 0 0}$ | $\mathbf{2 2}$ |

11.5 The Treasury Management team achieved an average interest rate of $1.89 \%$, outperforming the benchmark (Inter-Bank 7-day lending rate) by 1.49\%. This was achieved by adopting an active treasury policy.
11.6 The average rate of interest earned by the average local authority in 2009/10 (based on the CIPFA benchmarking club) was $1.86 \%$. Enfield's average interest rate $1.89 \%$. The benchmarking exercise also showed the cost of the treasury team to be in the lowest quartile demonstrating Enfield to be very cost effective
11.7 The Council's net borrowing increased in 2009/10 as Table 7 demonstrates. The increase on net borrowing reflects the fact that the Authority took the decision to fund the 2009/10 capital programme internally which meant that the level of investments have fallen while external borrowing has remained unchanged. It should also be noted during the year that cash held on behalf of the Pension Fund has been separated from the Council's accounts and is now not included in the Council's investments. In 2008/09 this figure stood at $£ 12$.million. This has also contributed to the fall in investments.

| Table 7: Trend in <br> Net Borrowing | $\mathbf{2 0 0 5 / 0 6}$ |  | $\mathbf{2 0 0 6 / 0 7}$ | $\mathbf{2 0 0 7 / 0 8}$ | $\mathbf{2 0 0 8 / 0 9}$ |
| :--- | ---: | ---: | ---: | ---: | ---: |
|  | $\mathbf{£ 0 0 0}$ | $\mathbf{£ 0 0 0}$ | $\mathbf{£ 0 0 0}$ | $\mathbf{£ 0 0 0}$ | $\mathbf{£ 0 0 0}$ |
| Total Borrowing | 227,043 | 222,043 | 242,043 | 220,347 | 220,347 |
| Total Investments | $(152,400)$ | $(160,050)$ | $(178,500)$ | $(123,100)$ | $(74,150)$ |
| Net Borrowing | $\mathbf{7 4 , 6 4 3}$ | $\mathbf{6 1 , 9 9 3}$ | $\mathbf{6 3 , 5 4 3}$ | $\mathbf{9 7 , 2 4 7}$ | $\mathbf{1 4 6 , 1 9 7}$ |

11.8 Through careful cash management control (i.e. the ability to accurately predict the daily out/in flows of cash) the Treasury Management team have limited overdraft costs in the year to less than $£ 1,000$.

## Page 71

## 12. EXTENSION TO THE 2010/11 INVESTMENT CRITERIA

12.1 The Council approved the 2010/11 investment criteria in February 2010.
12.2 The Council's new treasury consultants Arlingclose (appointed in April 2010) have reviewed our investment strategy and have recommended that we make the following changes. The main change to the current strategy is extend the period for a termed deposit out to 364 days. This will allow a greater ability to place funds for longer periods and hence afford the opportunity to access higher interest rates.
12.3 The revised criteria is set out in Appendix 2

## 13. ALTERNATIVE OPTIONS CONSIDERED

13.1 None, this report is required to comply with the Council's Treasury Management Policy statement, agreed by Council in February 2003.

## 14. REASONS FOR RECOMMENDATIONS

14.1 To inform the Council of Treasury Management performance in the financial year 2009/10 and to extend the Council's list of approved bank in order to spread risk

## 15. COMMENTS OF THE DIRECTOR OF FINANCE \& CORPORATE RESOURCES

### 15.1 Financial Implications

Financial implications are implicit in the body of the report.

### 15.2 Legal Implications

The Council has a statutory duty to ensure the proper administration of its financial affairs and a fiduciary duty to tax payers to use and account for public monies in accordance with proper practices.

The Statement has been prepared in accordance with the CIPFA Code of Practice.

### 15.3 Key Risks

Extending the maximum period of deposits will increase the level of risk of default. This fact must be considered against backdrop that investments will still be restricted to countries with a sovereign rating of AAA and that deposits will be made only with financial institutions with a high credit rating.

## 16. IMPACT ON COUNCIL PRIORITIES

### 16.1 Fairness for All

The recommendations in the report fully accord with this Council priority.

### 16.2 Growth and Sustainability

The recommendations in the report fully accord with this Council priority.

### 16.3 Strong Communities

The recommendations in the report fully accord with this Council priority.

## 17. PERFORMANCE MANAGEMENT IMPLICATIONS

17.1 The report provides clear evidence of sound financial management, efficient use of resources, promotion of income generation and adherence to Best Value and good performance management.

Background Papers:
Treasury Management Strategy \& Policy Report 2010/11 2009/10 CIPFA benchmarking club

## APPENDIX 1: INVESTMENTS OUTSTANDING AT 31 ${ }^{\text {ST }}$ MARCH 2010

|  | Maturity Date | £ | Interest Rate |
| :---: | :---: | :---: | ---: |
| Call Accounts |  |  | $0.8 \%$ |
| RBS | On demand | $19,500,000$ |  |
|  |  |  |  |
| Money Market deposits | On demand | $10,000,000$ | $0.45 \%$ |
| Goldman Sachs | On demand | $14,650,000$ | $0.45 \%$ |
| Standard Life |  |  |  |
|  |  |  |  |
| Deposits | April 2010 | $5,000,000$ | $1.1 \%$ |
| Lloyds Banking Group | April 2010 | $5,000,000$ | $1.0 \%$ |
| Lloyds Banking Group | April 2010 | $5,000,000$ | $1.14 \%$ |
| Lloyds Banking Group | May 2010 | $5,000,000$ | $1.12 \%$ |
| Lloyds Banking Group | May 2010 | $5,000,000$ | $6.25 \%$ |
| Nationwide Building Society | April 2010 | $5,000,000$ | $0.5 \%$ |
| Salford City Council |  |  |  |
|  |  | $\mathbf{7 4 , 1 5 0 , 0 0 0}$ |  |
| TOTAL INVESTMENTS OUTSTANDING AT |  |  |  |
| 31 ${ }^{\text {ST }}$ MARCH 2010 |  |  |  |

Conditions in the financial sector have begun to show signs of improvement, albeit with substantial intervention by government authorities. In order to diversify the counterparty list, the use of comparable non-UK Banks for investments is now considered appropriate.

The sovereign states whose banks are to be included are Australia, Canada, Finland, France, Germany, Netherlands, Switzerland and the US. These countries, and the Banks within them have been selected after analysis and careful monitoring of:

- Credit Ratings (minimum long-term $\mathrm{A}_{+}$)
- Credit Default Swaps
- GDP; Net Debt as a Percentage of GDP
- Sovereign Support Mechanisms / potential support from a well-resourced parent institution
- Share Price

The Council has also taken into account information on corporate developments and market sentiment towards the counterparties. The Council and its Treasury Advisors, Arlingclose, will continue to analyse and monitor these indicators and credit developments on a regular basis and respond as necessary to ensure security of the capital sums invested.

We do remain in a heightened state of sensitivity to risk. Vigilance is key. This modest expansion of the counterparty list is an incremental step. In order to meet requirements of the revised CIPFA Treasury Management Code, the Council is focusing on a range of indicators (as stated above), not just credit ratings.

The maximum period for any investment meeting the above criteria is 364 days.
Limits for Specified Investments are set out in Appendix 3

LB ENFIELD - EXAMPLE APPROVED COUNTERPARTY LST
23/08/2010


LB ENFIELD - EXAMPLE APPROVED COUNTERPARTY LIST
23/08/2010

|  |  |  |  | Fitch | Fitch | Fitch | Fitch | Moody's | Moody's | Moody's | S\&P | S\&P |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | COUNTRY | INDIVIDUAL <br> CASH LIMIT <br> (EM) | MAXIMUM INVESTMENT PERIOD (DAYS) | Long Term Issuer Default | Short Term Rating | Individual Rating | Support Rating | Long Term Rating | Short <br> Term <br> Rating | Bank Financial Strength Rating | Long <br> Term <br> Rating | Short <br> Term <br> Rating | NOTES |
| SANTANDER UK PLC (UK Govt Credit Guarantee Scheme) | GB | 25 | 31 | AA- | F1+ | B | 1 | Aa3 | P-1 | C- | AA | A-1+ | Santander Group. New investments temporarily limited to 1 month |
| NATIONWIDE BUILDING SOCIETY (UK Govt Credit Guarantee Scheme) | GB-BS | 25 | 364 | AA- | F1+ | B | 1 | Aa3 | P-1 | C- | A+ | A-1 |  |
| UK LOCAL AUTHORITIES | GB | 5 | 364 |  |  |  |  |  |  |  |  |  |  |
| DEBT MANAGEMENT OFFICE | GB | NO LIMIT |  |  |  |  |  |  |  |  |  |  |  |
| GERMANY |  |  |  | AAA |  |  |  | Aaa |  |  | AAA |  |  |
| DEUTSCHE BANK AG | GERMANY | 25 | 364 | AA- | F1+ | B/C | 1 | Aa3 | P-1 | C+ | A+ | A-1 |  |
| NETHERLANDS |  |  |  | AAA |  |  |  | Aaa |  |  | AAA |  |  |
| RABOBANK | NETHERLAN | 25 | 364 | AA+ | F1+ | A/B | 1 | Aaa | P-1 | B+ | AAA | A-1+ |  |
| SPAIN |  |  |  | AA+ |  |  |  | Aaa*- |  |  | AA |  |  |
| BANCO BHBAO VIZCAYA ARGENTARIA | SPAIN | 5 | 364 | AA | F1+ | A/B | 4 | Aaz | P. 1 | B- | AA | A $1+$ | Femporarily suspended(Suspended by LB Enfield \& Arlingclose) |
| BANCO SANTANDER SA | SPAIN | 5 | 364 | AA | F1+ | A/B | 1 | Aaz | P. 1 | B- | AA | A $1+$ | Santander Group-(Suspended by LB Enfield \& Arlingclose) |
| SWITZERLAND |  |  |  | AAA |  |  |  | Aaa |  |  | AAA |  |  |
| CREDIT SUISSE | SWITZERLA | 25 | 364 | AA- | F1+ | B/C | 1 | Aa1 | P-1 | B | A+ | A-1 | Credit Suisse Group |
| USA |  |  |  | AAA |  |  |  | Aaa |  |  | AAA |  |  |
| JPMORGAN CHASE BANK NA | USA | 25 | 364 | AA- | F1+ | B | 1 | Aa1 | P-1 | B | AA- | A-1+ |  |
| MONEY MARKET FUNDS |  | 40 |  |  |  |  |  |  |  |  |  |  |  |
| GOLDMAN SACHS STERLING LIQUIDITY RESERVE FUND |  | 25 | 364 | AAAm |  |  |  | Aaa/MR | R1+ |  | AAAm |  | DOMICILED IN IRELAND |
| STANDARD LIFE STERLING GLOBAL LIQUIDITY FUND |  | 25 | 364 |  |  |  |  | Aaa/MR | R1+ |  |  |  | DOMICILED IN IRELAND |
| HSBC STERLING LIQUIDITY FUND |  | 25 | 364 |  |  |  |  | Aaa/MR | R1+ |  | AAAm |  | DOMICILED IN IRELAND |

## Credit developments sourced from Bloomberg

Produced for LB Enfield by Arlingclose Ltd.
*- = Rating Watch Negative (RWN)

## COUNCILLORS' QUESTIONS

22 September 2010

## Question 1 from Councillor E Savva to Councillor Bond Cabinet Member for Environment, Street Scene and Parks

The previous Conservative administration planted many trees in Edmonton in the period of the last administration to improve the air quality and environment. Will the current administration be continuing with the tree planting programme, in particular in Edmonton to help improve life quality and expectancy?

Reply from Councillor Bond
I can confirm that this administration is continuing to improve both the air quality and environment through the planting of trees on a borough wide basis. The allocation of $£ 150 \mathrm{k}$ for planting new trees, funded from this financial year's Borough Capital Programme has all been committed with the Council's Arboricultural Contractor. In addition, we have recently secured money from the Mayor's Woodland Trust specifically for the Edmonton area. We are also receiving a contribution from our Highway Works Contractor of a planted tree per tonne of CO2 produced by their contract in Enfield; within the last year equating to a further 140 trees to be planted.

## Question 2 from Councillor Simon to Councillor Georgiou, the Cabinet Member for Public and Service Delivery

"In the Revenue Outturn report for 2009/10 that went to Cabinet on 14 July, it is reported that there was an overspend in the production of additional issues to the Our Enfield magazine. Can you comment on this?"

## Reply from Councillor Georgiou

The original budget for Our Enfield 2009/2010 was set on the basis of 6 issues a year. Last year, the Administration wanted to increase the frequency to 10 issues, resulting in an overspend.

However, this year we will be going back to 6 editions due to the financial cut backs. In addition we also propose to reduce by $10 \%$ all other marketing budgets as part of this year's budget savings.

## Question 3 from Councillor Barker to Councillor Taylor, Leader of the Council

Has the council's responded to the government consultation on "the provision of magistrates and county court services in London" and if so, would he publish that response in answer to this question.

## Reply from Councillor Taylor

"The Council has considered the consultation and has responded to the questionnaire attached to the consultation paper."

A copy of the response has been placed in the Members Lounge I have not had the opportunity to seek the views of the youth offending team as to how the replacing of one Youth Panel with 9 will impact on young defendant. In Enfield inhouse legal very rarely prosecute young offenders so we have no comments.

## Question 4 from Councillor Cazimoglu to Councillor Taylor, the Leader of the Council

"The priorities for the Department for Community and Local Government include 'giving people more say, choice and ownership of their local facilities and services'. Can you point to a new initiative of the Council which will assist with this?

## Reply from Councillor Taylor

As an administration we are committed to a more area based approach with our Ward funding proposals.

## Question 5 from Councillor Neville to Councillor Bond Cabinet Member for Environment, Street Scene and Parks

The Secretaries of State for Local Government and Transport have recently written to borough leaders encouraging them to pursue the policy started by the Conservative administration in Enfield of de-cluttering our streets. Will he confirm to council that it is his intention to continue to pursue this policy in Enfield and if so can he provide a costed action plan?

## Reply from Councillor Bond

As part of the Council's routine highway inspections, our Highways Officers are continuing to identify and remove any item of street furniture which is considered to be redundant or of no value. All roads in Enfield will now have been inspected at least once on this basis since this practice started under the Conservative administration, and therefore subsequent inspections will generate reduced levels of opportunity to remove redundant furniture in this way.

A number of specific schemes were developed and funding agreed within this year's Borough Capital Programme to undertake specific streetscene/decluttering work, namely in Palmers Green and Edmonton. However, these schemes have been put on hold as part of the reduction in Capital expenditure for this financial year. It is therefore not possible to provide a costed action plan.

Whenever new highway and traffic improvement schemes are designed, opportunity is taken by officers to incorporate the principles of good streetscene design thereby reducing unnecessary street clutter.

## Question 6 from Councillor Simbodyal to Councillor Oykener, Cabinet Member for Housing and Area Improvement

"Can you comment on the suggestion of the Chartered Institute of Housing that the caps on housing benefit will hit low income households hard during the recession precisely when they are most in need of support; and can you comment on the specific impact on Enfield?"

## Reply from Councillor Oykener

The Council is currently working with other London Boroughs to estimate the impact of the Coalition Government's proposed benefit changes and the impact on Enfield's residents.

The caps on Housing Benefits will see a reduction in the amount of benefit paid and if the reduction cannot be met from other household income, it is likely that many families will see an increase in rent arrears. It is likely that this will bring increased demand on Council services to advise and assist low income families with debt management and with negotiations with landlords to help them stay in their homes.

In addition, there is a strong possibility that families from high rental areas like Westminster and Camden, will be drawn to suburban boroughs like Enfield, as the housing benefit caps make renting in the private sector in central London extremely difficult.

An increase in families and vulnerable households moving to Enfield will increase the pressure on other services such as health, social care and education.

## Question 7 from Councillor Rye to Councillor Orhan, Cabinet Member for Education and Children's Services

How much was invested from the Council's capital programme on schools in Enfield in the years:

2002-03
2003-04
2004-05
2005-06
2006-07
2007-08
2008-09

## Reply from Councillor Orhan

| $2002-03$ | $£ 17.7 \mathrm{~m}$ |
| :--- | :--- |
| $2003-04$ | $£ 12.3 \mathrm{~m}$ |
| $2004-05$ | $£ 18.6 \mathrm{~m}$ |
| $2005-06$ | $£ 23.9 \mathrm{~m}$ |
| $2006-07$ | $£ 23.1 \mathrm{~m}$ |
| $2007-08$ | $£ 30.5 \mathrm{~m}$ |
| $2008-09$ | $£ 33.5 \mathrm{~m}$ |
| $2009-2010$ | $£ 28.4 \mathrm{~m}$ |

## Question 8 from Councillor Uzoanya to Councillor Orhan, Cabinet Member for Education and Children's Services

Will Cllr Orhan join me in saying a huge thanks to the hard work and dedication to Enfield school children whom, along with many other school children have excelled in achieving our best ever academic results?

## Reply from Councillor Orhan

We are all delighted with the results this year and are particularly pleased to note the improvements in the early year's foundation stage, at GCSE and at A level. For example the percentage of young people achieving 5 GCSE A* - C including English and Maths has gone up this year to 55.6\% from 50.4\% in 2009 and over $97 \%$ of the A levels entered resulted in a pass.

I am happy to join Councillor Uzoanya in congratulating Enfield school children and I would also like to thank the teachers and the staff of all the schools as well Local Authority officers for all their support in achieving these results.

## Question 9 from Councillor Rye to Councillor Orhan Cabinet Member for Education and Children's Services

Would the Cabinet Member join the Conservative Group in congratulating schools in Enfield on the excellent public examination results they have achieved this year? Would she confirm that during the Conservative Administration 20022010 Public Exam results in Enfield improved significantly and therefore will she acknowledge the excellent leadership of Councillor Vince in this portfolio during this period?

## Reply from Councillor Orhan

We are all very pleased with the results this year and are happy to join with you in congratulating Enfield schools in continuing to raise the achievement of all our children and young people. It is pleasing to note that results in public examinations in Enfield are continuing to improve and have done so over recent years.

In spite of the fact that the measures used to make judgements about progress from one year to the next have changed, it is clear from the figures that in 2002 the percentage achieving $5 A^{*}$ - C 2002 was $46.3 \%$ in 2010 this was $73.7 \%$
(Provisional based on returns from schools) an increase of 27.4 percentage points.

The average point score for Enfield in 2004 was 332.3 by 2009 this had improved to 401.3. The 2010 information on average point score, is as yet incomplete, but should be available in October.

The percentage of $5 A^{*}$-C grades including English and mathematics has been reported since 2005. In 2005 43.0\% of pupils in Enfield were getting 5A*-C grades including English and mathematics, the provisional figures in 2010 indicate that this is $55.6 \%$ of pupils and increase of 12.6 percentage points.

A-Level tables have been made available through the DfE web site since 2004. Reporting has been of average point score per student and average point score per entry. The point scoring system changed in 2006 to reflect the inclusion of a range of qualifications in addition to $A$ levels.

In 2006 the average point score per examination entry in Enfield was 204.8, in 2010 the provisional figures would indicate a point score per entry of 221.9, this may change as appeals and additional qualifications are reported. The final figures will be published in January 2011.

I can confirm that Councillor Vince enjoyed a period in Office where the Labour Government through funding and policy initiatives greatly supported the young people of the borough.

## Question 10 from Councillor Levy to Councillor Anwar, Cabinet Member for Community Cohesion and Capacity Building in the Third Sector

"Now that you are fully established into your portfolio position, what is your considered assessment of the previous Conservative Administration's performance in terms of its relationship with and support for the voluntary sector; and what are your main plans for developing new and innovative measures to ensure that the community and voluntary sector will have the capacity to make a full, proper, and effective contribution to the health and wealth of the most vulnerable people in our Borough, so demonstrating that true community cohesion is achieved through actions.

## Reply from Councillor Anwar

I would like to look to the future and have been considering with fellow Members, Officers and the Community how to ensure that the Council has an excellent partnership with the Third Sector. I have asked officers to prepare draft principles for how we work with the Third Sector. These principles will be worked out in consultation with the Third Sector and they will include a fair and open accommodation policy, the standards expected of officers working with the Third Sector in terms of procuring services and making grants.

As part of looking forward and working with the reality of where we are I have led on the coordination of a conference with black and minority ethnic voluntary and community sector which is scheduled to take place on $22^{\text {nd }}$ November. This
conference will be part of the open dialogue that I intend to foster as Lead Cabinet Member between the Council, Partners and the Third Sector so that we can deal with challenges together.

The Labour Administration is demonstrating its commitment to building additional capacity in the Third Sector by investing up to £1.9 million in a diverse programme of support.

## Question 11 from Councillor E Hayward to Councillor Bond Cabinet Member for Environment, Street Scene and Parks

Can Councillor Bond say when the lighting columns in Hoppers Road will be operational? The columns have been erected for several months, but no lamps have been fitted and the road is not properly lit.

## Reply from Councillor Bond

The Street Lighting Client-Side team will normally only issue instructions on complete roads in terms of design for installation and connection. However, as you are aware there have been particular problems in agreeing the design for Hoppers Road around Winchmore Hill Green area. This has led to a large part of the road having the columns installed but not connected whilst officers attempted to get agreement to the design around the Green. You yourself have been at a number of site meetings with residents and the Conservation Advisory Group in an attempt to agree the style and position of columns whilst ensuring that necessary lighting levels are met. It is my understanding that there have been a number of different designs submitted and rejected although I now believe the situation is nearing agreement. However, I have instructed officers to release the length of Hoppers Road to the North of Bourne Hill to EDF for connection and completion.

## Question 12 from Councillor Cranfield to Councillor Taylor, the Leader of the Council

"The Secretary of State for DCLG has been critical of public bodies spending money on lobbyists. Did the previous administration engage lobbyists and, if so, what was the cost to the Council?"

## Reply from Councillor Taylor

The Council used Lexington Communications last year to advise us in lobbying the Government, Home and Communities Agency and Mayor of London to support the bid for the North Circular housing regeneration.

The cost of this lobbying activity was approximately £4k.
Presumably the previous Conservative administrations do not share the views of the Secretary of State or they would not have authorised this expenditure.

## Question 13 from Councillor Rye to Councillor Orhan, Cabinet Member for Education and Children's Services

Will Councillor Orhan inform the council how many children in Enfield in both the primary and secondary sector who are presently without a school place? Would she also confirm that the outgoing Labour Government refused to heed crossparty representations by London Councils that more money was required especially to build new primary schools and provided only a derisory amount to a small number of boroughs in London?

## Reply from Councillor Orhan

Information provided on the $3^{\text {rd }}$ September shows that there are currently 94 Reception children without an offer, with 56 children whose parents have chosen to reject the place their child had been allocated. None of the children concerned have reached statutory school age. 47 vacancies remain in the system.

Applications for school places are still being received, as is common after the summer vacation. This administration will make strenuous efforts to provide a school place for every child.

As a Cabinet member for Education and Children's services it is clear to me, as it is to others in Enfield that the previous Conservative administration failed to adequately plan for school places - a failure which the Council's newly elected Labour administration is having to manage.

I recognise the Labour Government's successful Building Schools for the Future programme, which the Conservative-Liberal Democratic Government has cut - a decision that will have disastrous implications for education and children's schooling'.

## Question 14 from Councillor Sitkin to Councillor Bond, Cabinet Member for Environment, Street Scene and Parks

Would Councillor Bond explain the conclusions he has drawn from his review of the old Climate Change Board, and how he will use this process to improve LBE's environmental performance.

## Reply from Councillor Bond

The Climate Change Board met in its new guise on 11th August with a reduced and more focused membership. The Board has allocated lead/responsible officers to each theme of the CCB Action Plan who will be responsible for ensuring that the actions are complete, identifying new actions, creating SMART themed action plans and feeding back updates and recommendations to the CCB. .

## Question 15 from Councillor R Hayward to Councillor. Bond Cabinet Member for Environment, Street Scene and Parks

Would Councillor Bond agree that the decision he made to limit the collection of bulky waste to six items per household in any calendar year is likely to lead to more fly-tipping and increase the council's administrative costs due to the need to monitor this limit on bulky waste collections?

## Reply from Councillor Bond

NO

## Question 16 from Councillor Levy to Councillor Orhan, Cabinet Member for Education and Children's Services

Will Councillor Orhan also clarify whether such efforts are likely to be sustained over the coming years now that the Building Schools for the Future funding has ended and the growing likelihood that schools will receive less money under the present government than last?

## Reply from Councillor Orhan

Clearly, the untimely demise of the BSF programme has left the Authority in a very difficult position. We are currently working on a new strategy for providing pupil places in both the primary and secondary sectors but we are unable to confirm a new strategy until we have the details of the Government's new capital programme. Following the Secretary of States decision in the summer the Government has launched a comprehensive review of all capital investment in schools, colleges and VI forms. The review is being led by Sebastian James, Group Operations Director of DSG International plc. The James Review will guide all future spending decisions over the next Spending Review period (2011-2012 to 2014-2015). It will look at how best to meet parental demand; make current design and procurement cost-effective and efficient; and overhaul how capital is allocated and targeted. The review commenced July 2010 and will report to ministers mid-Sept with a forward plan for capital investment over the next spending review period being produced by the end of the calendar year. I await the outcome with interest and I hope that it provides the resources we need to give our young people the very best opportunities that they deserve.

## Question 17 from Councillor McCannah to Councillor. Bond Cabinet Member for Environment, Street Scene and Parks

Would Councillor Bond inform the council of the capital cost to roll out wheeled bin collections to all households except flats above shops as telegraphed in a recent press article?

## Reply from Councillor Bond

The capital allocation to roll out wheeled bins remains the £3.9m as per the Cabinet report of 2008 (KD 2656) agreed by the previous administration.

## Question 18 from Councillor Sitkin to Councillor Bond, Cabinet Member for Environment, Street Scene and Parks

Would Councillor Bond explain the positive sustainability effects of our new parking fee structure, particularly in regards to $4 \times 4$ vehicles.

## Reply from Councillor Bond

Cabinet recently considered a report on parking charges and a number of proposals could have a positive sustainability effect, in particular the idea of linking charges for residents parking permits to engine size or CO2 emissions as an incentive to encourage residents to move towards owning less polluting vehicles.

We have consulted widely on our proposals and the responses are currently being evaluated. We will listen carefully to all of the responses raised before deciding how the charging structure should be changed. Whilst I am committed to try and reduce harmful vehicles emissions and feel that parking charges could play a role, I am also mindful that many poorer people own older cars and any new system that we introduce must be fair.

## Question 19 From Councillor Jukes to Councillor Bond Cabinet Member for Environment, Street Scene and Parks

Would Councillor Bond explain to the Council why changes to waste collection, a vital service to all residents, which necessitates huge expenditure has not been the subject of a full report to Cabinet and Council to allow democratic scrutiny of this big change to waste collection?

## Reply from Councillor Bond

The decision to make a change in the waste collection service was made by Cabinet in October 2008 (KD2656) when the decision to introduce a wheeled bin service was approved by the previous administration that you were part

## Question 20 from Councillor Uzoanya to Councillor Bond, Cabinet Member for Environment, Street Scene and Parks

Will Councillor Bond provide an indication as to whether the Council has a strategy in place that will prevent a recurrence of the severe disruption which almost caused Enfield to grind to a halt earlier this year?

## Reply from Councillor Bond

The Councils winter maintenance plan has been recently reviewed following the winter of 2009/10 and the Council has taken steps to ensure that the previous stock of salt used for winter gritting of 1200 tonnes held by our contractor is increased to 1800 tonnes. This stock has already been delivered to the contractors depot in Enfield. The Council has also reviewed its priority one carriageway network and following this an additional 16 km has been added.

## Question 21 from Councillor Headley to Councillor Bond Cabinet Member for Environment, Street Scene and Parks

Would Councillor Bond explain why the Labour Group wish to impose wheeled bins for all properties, irrespective of the suitability to store these in a manner that will not damage the street scene. Will he undertake to reconsider Labour's plans to take into account:

- Single person households which may require smaller bins
- Maisonettes
- Terraced properties with small or no front garden?


## Reply from Councillor Bond

As part of the review of the wheeled bin scheme to date, residents views were sought via a comprehensive resident survey carried out by an independent company. In particular the views of residents in small fronted properties were sought and in all instances the levels of satisfaction with the wheeled bin service exceeded $82 \%$. Wheeled bins will only be provided where they can be stored on the property to allow for ease of access and safe use and also placed on the boundary for collection. Further for those residents in maisonettes we are to provide them all with information encouraging them to share bins and to notify the Council of this in advance of the delivery (details are provided in the letter and booklet which will be delivered during September for the next phase).

From September 8th displays of wheeled bins will be going out to key locations in the next phase of the roll out for residents to see. Residents can then request the 'slim line' bins or request to share bins in advance of the delivery. Further details will follow in the letter and booklet which will be delivered in September.

## Question 22 from Councillor Levy to Councillor Orhan, Cabinet Member for Education and Children's Services

Earlier this month, a Conservative Councillor in the West Midlands defected to Labour, specifically over cuts to the Government's schools building programme.

Would the Cabinet Member care to invite members of the minority party in this Council to be similarly honest to themselves, by admitting to their own misgivings, and by following the action taken by Elaine Corrigan of Sandwell Council, in forcefully expressing just how local communities - many of which contain those schools with most need of physical modernisation - are being treated with utter contempt, and how she "was ashamed to be a Conservative"

## Reply from Councillor Orhan

At least the member of the Conservative group in the West Midlands who defected to Labour opened up their eyes to the reality of the damaging situation that the Coalition Government and in the main the Conservative Minister has placed schools across the country. The cuts to Enfield's Building Schools for the Future Programme will have a huge impact on us and I too call members of the minority side to be as honourable.

## Question 23 from Councillor East to Councillor Anwar Cabinet Member for Community Cohesion and Capacity Building in the Third Sector

Would Councillor Anwar inform the council which items in the Community Cohesion and Capacity Building in the Third Sector capital programme 2010-12 that you will not be proceeding with and explain the rationale for cutting any item in the programme.

## Reply from Councillor Anwar

There has been no formal decision to cut any specific projects from the programme and we are still awaiting the outcome of the Spending Review

## Question 24 from Councillor Cranfield to Councillor Orhan, Cabinet Member for Education and Children's Services

The Academies Bill, passed in July allows schools in England that were given an outstanding rating to convert to academy status in time for September. Nationally earlier in the summer 1,100 schools registered interest. Can Councillor Orhan tell us how many schools actually transferred to academy status in September?

## Reply from Councillor Orhan

As a result of the new Academies Bill, one school became an Academy by $1^{\text {st }}$ of September.

## Question 25 from Councillor Delman to Councillor Orhan, Cabinet Member for Education and Children's Services

Would Councillor Orhan inform the Council which items in the Education and Children's Services capital programme 2010-12 you will not be proceeding with and explain the rationale for cutting any item in the programme.

## Reply by Councillor Orhan

There has been no formal decision to cut any specific projects from the programme and we are still awaiting the outcome of the Spending Review

## Question 26 from Councillor Deacon to Councillor Charalambous, Cabinet Member for Education and Children's Services

Councillor Orhan would have been following the impending launch on $27^{\text {th }}$ of September of Enfield's Youth Parliament for 2011. Will Councillor Orhan join me in congratulating all the staff, Partners including the Children's Trust Board and the Police and of course most important of all the 32 young people recruited across Area Youth Forums and established groups across Enfield who have worked very hard to successfully establish the first interim Youth Parliament for Enfield.

## Reply from Councillor Charalambous

I would like to thank Councillor Deacon for his question / comment. The development of the new Enfield Youth Parliament will provide our young people with an important platform to participate in the democratic and strategic decision making processes that will shape the borough over the next four years. I would also like to urge all fellow councillors to support this development encouraging our young residents to become the leaders of tomorrow.

## Question 27 from Councillor Neville to Councillor Chris Bond, Cabinet Member for Environment, Street Scene and Parks

Would Councillor Bond inform the Council which items in the Environment, Street Scene and Parks capital programme 2010-12 you will not be proceeding with and explain the rationale for cutting any item in the programme.

## Reply from Councillor Bond

The Council's capital programme is under review, as part of the spending review this Administration is currently conducting. We are a new Administration, with new priorities, very clear aspirations for all parts of our society and a tough financial climate to deal with. Therefore, it is only right that we consider carefully how the capital programme can be used to meet the real needs of this borough, and we will over the coming months continue with the work to consult our local communities to gauge their views and ideas before making any final decisions.

I should also explain that we have decided to put on hold the project to renovate the park at Forty Hall, simply because at the present time we need to focus on our most pressing capital requirements, especially additional school places and much regeneration of the most deprived parts of the borough. That decision will be brought to full Council in due course in the normal way

## Question 28 from Councillor Bearryman to Councillor Bond, Cabinet Member for Environment

Please give the Council and update on the recent success of Enfield in Bloom?

## Reply from Councillor Bond

Once more Enfield have been very successful in the London in Bloom competition with an overall result of silver.
Individual results where
Enfield Town Centre -Silver gilt
Enfield Town Park - Silver gilt
Jubilee Park - Silver gilt
Pymmes Park - Silver gilt
Grovelands Park - Gold
Oakwood Park - Gold
Forty Hall - Gold

Business Premises Award - winner the West Lodge Park Hotel
Capital Growth award - winner, The Radiomarathon Centre
The many volunteers and staff involved are to be congratulated on these excellent results

## Question 29 from Councillor Hall to Councillor Stafford, Cabinet Member for Finance, Facilities and Human Resources

Would Councillor Stafford inform the Council which items in the Finance, Facilities and Human Resources capital programme 2010-12 you will not be proceeding with and explain the rationale for cutting any item in the programme

## Reply from Councillor Stafford

There has been no formal decision to cut any specific projects from the programme and we are still awaiting the outcome of the Spending Review

## Question 30 from Councillor Smith to Councillor Oykener, Cabinet Member for Housing and Area Improvements

Would Councillor Oykener inform the Council which items in the Housing and Area Improvements capital programme 2010-12 you will not be proceeding with and explain the rationale for cutting any item in the programme

## Reply from Councillor Oykener

There has been no formal decision to cut any specific projects from the programme and we are still awaiting the outcome of the Spending Review

## Question 31 from Councillor Joannides to Councillor McGowan, Cabinet Member for Older People and Adult Social Services

Would Councillor McGowan inform the Council which items in the Older People and Adult Social Services capital programme 2010-12 you will not be proceeding with and explain the rationale for cutting any item in the programme

## Reply from Councillor McGowen

There has been no formal decision to cut any specific projects from the programme and we are still awaiting the outcome of the Spending Review

## Question 32 from Councillor Lamprecht to Councillor Goddard, Cabinet Member for Regeneration and Improving Localities

Would Councillor Goddard inform the Council which items in the Regeneration and Improving Localities capital programme 2010-12 you will not be proceeding with and explain the rationale for cutting any item in the programme

## Reply from Councillor Goddard

There has been no formal decision to cut any specific projects from the programme and we are still awaiting the outcome of the Spending Review

## Question 33 from Councillor Joannides to Councillor Charalambous, Cabinet Member for Young People and Culture, Leisure, Sports and the Olympics

Would Councillor Charalambous inform the Council which items in the Young People and Culture, Leisure, Sports and the Olympics capital programme 201012 you will not be proceeding with and explain the rationale for cutting any item in the programme

## Reply from Councillor Charalambous

There has been no formal decision to cut any specific projects from the programme and we are still awaiting the outcome of the Spending Review

## Question 34 from Councillor Hall to Councillor Stafford, Cabinet Member for Finance, Facilities and Human Resources

Grant Thornton's Report on the 2009/10 Annual Statement of Accounts which covered the period under Conservative Control confirms that the council performed well with respect to its financial performance and maintained robust budgetary control, it has good arrangements in place to comply with corporate governance and that an unqualified conclusion was reached with respect to value for money. This is pretty much as good as it gets and reflects extremely well on the previous Conservative administration. Does the Cabinet Member disagree with that conclusion?

## Reply from Councillor Stafford

"I welcome this report from Grant Thornton, which reflects very positively on the hard work done by all Councillors and officers to ensure that the Council manages its resources as effectively and efficiently as possible. The production of the accounts is a huge and increasingly complex task, and I would like to thank the many staff, in all departments, as well as some of our partners, who have contributed to this work. I have every expectation and intention that this excellent track record will continue to be built upon."

## Question 35 from Councillor Delman to Councillor Stafford, Cabinet Member for Finance, Facilities and Human Resources

Grant Thornton's Report on the 2009/10 Annual Statement of Accounts makes the recommendation that risk registers should be maintained with respect to the council's partnerships with third parties. Given the Labour administration's announcement that it proposes to increase payment to its partners in the third sector by $£ 1.9 \mathrm{~m}$. will he ensure that a risk register is established with respect to the Council's partnership with each body to which it wishes to hand over tax
payers funds before doing so and that such risk register is available to the audit committee?

## Reply from Councillor Stafford

Grant Thornton has recently completed a review into how the Council manages risk in partnership working. As Councillor Delman will know, this was reported to the Audit Committee on $9^{\text {th }}$ September.

The review concluded that "Overall, the Council has a robust risk management framework for managing risks in partnership working." As with all audit reviews, there were suggestions for improvement and an action plan has been drawn up and agreed with Grant Thornton (also reported to the Audit Committee). One action point relates to the maintenance of a risk register log to ensure that all significant partnerships have a 'live' risk register. This will be actioned by 31 December 2010 and regularly reviewed. I am also pleased to say that on 9 September, the Audit Committee agreed that this was an area that we would work closely together on, so that in all our dealings with partners we have a proportionate commissioning and risk management process.

## Question 36 from Councillor T Neville to Councillor Bond Cabinet Member for Environment, Street Scene and Parks

In relation to the bulky waste service, could the Cabinet Member please tell the Council the numbers of requests received for first, second and third collections in the year 2008-9?

Could he please indicate how many in each of the categories for both years 2008-9 and 2009-10 are said to be "abusers"?

## Reply from Councillor Bond

Number of bulky waste service requests (excluding white goods) per household per annum (2008/9 and 2009/10)

|  | 1 | 2 | 3 | 4 | 5 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| No. of requests <br> $\mathbf{2 0 0 8 - 0 9}$ | 7,305 | 2,216 | 483 | 92 | 15 |
| No. of requests <br> $\mathbf{2 0 0 9 - 1 0}$ | 10,463 | 3,650 | 930 | 160 | 15 |

Anecdotally officers are aware that there may be abuse of the services. Further work is being progressed on this issue and the proposed policy will help to reduce it.

## Question 37 from Councillor Hall to Councillor Stafford, Cabinet Member for Finance, Facilities and Human Resources

Grant Thornton's Report on the 2009/10 Annual Statement of Accounts makes a second recommendation that the Council needs to identify and deliver new ways of increasing productivity and improving efficiency. Will the Cabinet member confirm what those new ways of increasing productivity and improving efficiency are likely to be?

## Reply from Councillor Stafford

The LEANER programme continues to identify opportunities to increase the quality of services, our efficiency and the capabilities and skills of staff. We are using a number of tools to increase productivity and efficiency including the use of IT for more efficient working, integrating with and supporting the voluntary sector and other partners, shared services, more self-service options online, better procurement and contract management, reducing costs of support services, flexible working and generating more income. We tailor these tools to the needs of each service and its customers, to ensure that the Council's resources - people, time, assets and money - are used as efficiently as possible.

## Question 38 from Councillor Maynard to Councillor Bond, Cabinet Member for Environment Street Scene and Parks

The tenant of Trent Park Golf Course has provided the council with a report recommending golf course improvements, diversification of revenue streams and more efficient use of the buildings. The report concludes that additional facilities will likely cause controversy as Trent Park is a sensitive location. Given the Council's interest as corporate landlord as opposed to its interest as planning authority, can Councillor Bond inform the Council what consultation will take place and with whom regarding any such proposals?

## Response from Councillor Bond

"In commercial leases a tenant would normally need to obtain their landlord's consent in advance of undertaking the types of activities outlined in the tenant's personal report to the Green Belt Forum

In the Green Belt portfolio the Borough's managing agents will consider any formal proposal received within the objectives of ownership and make recommendations to officers.
Subject to meeting the objectives and being permitted within the terms of the lease, consent is likely to be given, subject to the tenant obtaining all necessary statutory consents.

Where statutory consents, such as Planning Permission is requested, consultation with Statutory Consultees and the Community will be an integral part of the process.

Individual negotiations between the Borough as landlord and a tenant are commercially confidential"

## Question 39 from Councillor Vince to Councillor Ayfer Orhan Cabinet Member for Education and Children's Services

Will Councillor Orhan confirm which schools she has visited in her capacity as Cabinet member, the date of each visit, who she met, the purpose of each visit and any outcome?

## Reply from Councillor Orhan

Since the elections in May and the commencement of the school summer holidays at the end of July, I have had a productive couple of months visiting numerous schools and seeing many children and young people within the school environment. Such visits have included Galliard Primary, Houndsfield Primary, Chace Community Secondary, Churchfield Primary, Nightingale Academy, Oakthorpe and Highlands Secondary School.

Since my time as Cabinet Member for Education \& Children's Services, I have also visited Charles Babbage House to meet the Children in Need Team and have a planned visit to Triangle House to meet the Looked After Children Team to see the frontline in operation and to familiarise myself with the challenging work social workers perform. During the next school term I have planned visits to other schools, including Russet House, the PRU, Winchmore Secondary, Oasis Academy (Enfield) and Oasis Academy (Hadley).

All of my visits will help inform the good work that officers are doing within Education \& Children's Services.

## Question 40 from Councillor D Pearce to Councillor Choudhury Anwar, Cabinet Member for Community Cohesion and Capacity Building in the Third Sector

Will Councillor Anwar confirm which voluntary and third sector organisations he has visited in his capacity as Cabinet member, the date of each visit, who he met, the purpose of such visit and any outcome?

## Reply from Councillor Anwar

I have had a productive few months visiting a plethora of Third Sector organisations across the Borough. I have personally congratulated over 85 volunteers at the Volunteer Acknowledgement Events ranging from the Cypriot Elderly and Disabled Group to the Homeless Resource Centre. I have visited the Hot Desk Centre in Community House that supports small voluntary organisations. A Conference has been organised for $22^{\text {nd }}$ November where over 80 BME organisations have been invited to attend. I have planned visits with the Third Sector in Enfield over the next few months and am as always impressed by the commitment of the Third Sector to help the residents of Enfield. Some of the organisations that I visit represent vulnerable and excluded people and I do not
think that it is appropriate for me to share all of the detailed information of these visits in a forum such as Full Council. If Members have concerns about specific groups please write to me. All of my visits will help inform the work that officers are doing with the Third Sector to develop new principles of working.

## Question 41 from Councillor R Hayward to Councillor Bond Cabinet Member for Environment, Street Scene and Parks

Due to the drought in June-July many shrubs and bushes have died throughout the borough. Disease is also killing many of our oak and horse chestnut trees. In this time of austerity will the Environment Department find the funds to replace them?

## Reply from Councillor Bond

## Shrubs and Bushes

During the drought period in June/July it appears that we have had minor losses of the main established stock of shrubs and bushes and also within new planted areas. However during part of the hot spell we implemented additional watering and weeding of the new planted areas, as the plants were wilting and under a lot of stress. Most of the plants have survived, and look a lot healthier now following the change in the weather conditions..

Due to the financial restraints that we are all under there will be limited areas of new planting this year, however there is a minor gapping up programme included and funded within the Grounds Maintenance Contract.

## Trees

The whole country including Enfield is losing trees of all species inclusive of Oaks and Chestnuts to numerous pests and diseases; however the species most affected at present that appears to be losing the battle for survival throughout most of the South East of the country including Enfield are Horse Chestnut trees that are being affected by a number of pests and diseases that has resulted in many losses borough wide.

Worst affected roads experiencing large loss of Chestnut trees are Cannon Hill N14, Southgate Green N14, Village Road EN1, Merrivale N14, Prince George Avenue N14, Palmers Green Triangle N13 and Cecil Road EN1

Drought conditions will increase stress levels of trees already suffering with a Pest or Disease and will enhance any affects by the relevant pest and diseases, monitoring of these species within Enfield and keeping up to date with research is paramount as is consideration for replacement stocking for the long term.

Current and future funding for trees has been covered in question 1.

## Question 42 from Councillor R Hayward to Councillor Bond Cabinet Member for Environment, Street Scene and Parks

Local Authorities are now able to benefit from the Electricity Feed in Tariffs. This gives a subsidy of 9 pence/kilowatt hour, plus the value of the electricity. Will this enthuse the London Borough of Enfield in generating renewable electricity?

## Reply from Councillor Bond

Although feed-in tariffs were introduced in April 2010, Local Authorities have only been permitted to sell electricity generated from renewable sources since $18^{\text {th }}$ August, which offers an even greater incentive. In Enfield, we welcome this amendment to the Local Government Act and will be pressing ahead with a detailed feasibility study into using Local Authority assets as potential sites for renewable electricity production.

It is worth mentioning that the " 9 pence per kilowatt hour" tariff that Councillor Hayward is quoting only refers to existing energy generators and, in fact, the potential tariffs for new schemes can go as high as 40p per kWh. (A table of 2010-11 tariffs is below). However this rate is likely to go down every April, so, although once the tariff is set for a scheme it will remain for 20 or 25 years*, the later a generator is installed the lower the long-term tariff will be.

## * Each year the set level of the generation and export tariffs will be adjusted pro-rata to the retail price index. The Tariff administrators (Ofgem) will publish the updated tariff levels.

The feed-in tariff also encourages the setting-up of community based energy schemes and a working group is being set up to look at how the Local Authority could facilitate these in Enfield. We have already successfully bid for direct support from specialists in considering the feasibility of more use of biomass in the borough and awareness training for officers is to be held on 13 September. Please note that biomass generation does not qualify for feed-in tariffs at this stage.

## NB: Under EU law, the payment of feed-in tariffs must comply with rules on the provision of State Aid. Therefore, this may affect the interaction between feed-in tariffs and grant-funded installation programmes.

We will also be looking to encourage more environmentally friendly options borough-wide through the planning process. For example, when undertaking refurbishments and new build construction, the Council will specify products of greater energy efficiency and/or low carbon impact.

Planning applications will also be required to include a sustainable design \& construction statement and an energy assessment. New homes will be required to meet specific environmental criteria under the Code for Sustainable Homes.

Table of feed-in tariffs from April 2010

| Energy Source |  |  |  |
| :--- | :---: | :---: | :---: |
| Scale | Generation <br> Tariff <br> $(\mathbf{p} / \mathbf{k W h})^{[\mathrm{A}]}$ | Duration |  |
| (years) |  |  |  |

Notes:
[A]: These tariffs are index-linked for inflation.
[B]: This tariff is available only for 30,000 micro-CHP installations, subject to a review when 12,000 units have been installed.
[C]: These terms are defined as follows:

- "Retrofit" means installed on a building which is already occupied
"New Build" means where installed on a new building before first occupation


## Question 43 from Councillor East to Councillor Anwar, Cabinet Member for Community Cohesion and Capacity Building in the Third Sector

Could Councillor Anwar confirm how he intends to embrace the Government's Big Society agenda and its plans to place the third sector at the heart of its strategy to develop community cohesion? Further, could the Cabinet member confirm what plans he has made to ensure that Enfield is well-positioned to benefit from this programme and how it will inform the Labour administration's policies in this area?

## Reply from Councillor Anwar

I will be attending the October workshop organised by Enfield Voluntary Action to discuss the potential impacts of the Big Society agenda in Enfield. At the moment many commentators have seen it as a rather unclear initiative.

## Question 44 from Councillor Laban to Councillor Stafford Cabinet Member for Finance, Facilities and Human Resources

Given his vociferous campaign to grant hardship relief to businesses based in the east of the borough prior to the $6^{\text {th }}$ May, would Councillor Stafford confirm
a) how many businesses have been granted hardship relief since $6^{\text {th }}$ May?
b) The amount of such relief?

Reply from Councillor Stafford
No rating hardship relief cases have been agreed since 2002. Recognising the business need particularly in the east of the borough where deprivation is highest, fair and affordable revisions to the hardship relief guidelines are in preparation and will be submitted to Cabinet.

## Question 45 from Councillor Smith to Councillor Oykener Cabinet Member for Housing and Area Improvements

Councillor Hasan and Andy Love MP have led campaigns to allow satellite dishes to be installed on all properties irrespective of planning, structural or service charge considerations. Could Councillor Oykener inform us as to what representations have been made to Enfield Homes by Councillor Hasan and Andy Love MP and does he support their campaign:

## Reply from Councillor Oykener

Enfield Homes has advised that there has been no representation on the matter of satellite dishes, by either Councillor Hassan or Andy Love MP.

The matter of satellite dishes and access to community television stations has been an important issue brought up by the community, with elected representatives.

This is a sensitive issue for many vulnerable people who without access to community television would feel very isolated.

# Question 46 from Councillor Kaye to Councillor Charalambous Cabinet Member for Young People and Culture, Leisure, Sports and the Olympics 

Andy Love MP pledged support to the Turkish FA to extend the number and availability of pitches and to find them a permanent home. Councillor Bakir amongst others supported this campaign.

Would Councillor Charalambous inform us what representations have been made on behalf of the Turkish FA and what racial equality impact assessments have been carried out?

## Reply from Councillor Charalambous

The Turkish FA currently block book 5 pitches on a Saturday and Sunday at Pymmes Park. This arrangement has been in place for the last three years and followed representations from the Turkish Federation who were keen to secure pitches in close proximity to where the majority of their teams played.

Last year the Turkish Federation approached the Council to seek further use of the sporting facilities in Pymmes Park including the exclusive use of the existing changing rooms as a clubhouse. A series of discussions took place including a site visit with the Directors of ECSL and PSE and the Cabinet lead at that time Councillor Michael Lavender, where they considered whether this initiative would both address the needs of the Turkish FA and also provide a community wide opportunity. Further decisions have been put on hold, however, as a number of other sporting groups have enquired along similar lines regarding a number of venues across the borough. In line with the Council's objective to ensure "fairness for all" it is appropriate to review how our sports facilitates are used; maintained; developed and promoted and to ensure they are available for the whole community to enjoy, play sport and stay healthy. The Council's Parks and Open Spaces Strategy in its 10 year Delivery Plan recognises the need for a review: Under Objective "Deliver activities for everyone promoting health and wellbeing" it identifies the need to prepare and adopt a Playing Pitch Strategy to facilitate improved management of playing pitches and sports areas for a changing population (Timescale 2012). "Everybody Active" the Council's Sport and physical activity strategy aims to make physical activity part of everyday life for all residents by encouraging participation and making physical activity a lifelong habit. It looks to develop facilities that encourage this and says that we will work with partners to explore how more flexible use of existing school, college and community facilities and open spaces can be made for sport and physical activity.

## Question 47 from Councillor Waterhouse to Councillor Stafford Cabinet Member for Finance, Facilities and Human Resources

Would Councillor Stafford provide the Council with details as to how much of the $£ 75 \mathrm{~m}$ in cash balances his Council alleged was held prior to May $6^{\text {th }}$ has this administration spent?

Reply from Councillor Stafford

I believe the question actually relates to the Council's Earmarked Reserves, rather than cash balances, and it is that point I will address. I assume, the councillor is unclear about the right terminology. The Council's earmarked reserves are currently at approximately the same level as at the end of March 2010.and we anticipate spending around 20 million in 2010/11. That is to be expected, for two reasons. First, as I have announced already, the capital programme, which is a big driver of the level of earmarked reserves, is being reviewed. And, second, the overall level of earmarked reserves will be set as part of the spending review this Administration is currently conducting. I am keen to ensure that we have enough reserves and provisions to meet future unforeseen circumstances whilst, at the same time, ploughing as much resource as possible into meeting the current and future needs of this Borough.

## Question 48 from Councillor Maynard to Councillor Stafford Cabinet Member for Finance, Facilities and Human Resources

Almost 40 councils across the country have adopted spending transparency by publishing on line all payments to suppliers in excess of $£ 500$. Does Councillor Stafford have any plans to introduce such a measure in Enfield?

## Reply from Councillor Stafford

Enfield Council is pleased to be as transparent as possible in all aspects of its business. As part of that, information on monthly expenditure on goods and services exceeding $£ 500$ is planned to be published later this year.

## Question 49 from Councillor McCannah to Councillor McGowan Cabinet Member for Older People and Adult Social Services

Would he inform the Council which facilities in his portfolio that are either Council run or managed by our partners, that he has visited since $6{ }^{\text {th }}$ May 2010, who he has met and what was the outcome of any such visits?

## Reply from Councillor McGowan

I thank Councillor McCannah for his question which raises the profile of Older People and Adult Social Services in Enfield. This is an important area of work for the Council but one which often receives little press for the good work, often in difficult and challenging circumstances undertaken by many hard working and dedicated staff, voluntary organisations and independent Sector providers. So I ask members to join me in taking this opportunity to personally thank the many front line workers, some of whom I have met, who routinely go the extra mile to care for Older People and Disabled people in Enfield who need our support.

My visits so far have included, Mental Health Services at Chase Farm - This included Reception Centre, Wards and Day Hospital and Park Avenue Mental Health Resource Centre. During my visit, I met with Patients, Service Users, Staff and Managers.

I have also visited the Physical Disabilities Team at Swan Annexe, The At Home Service (Claverings) and Park Avenue Disability Resource Centre. Again I was
able to meet with Service Users, Carers, staff and Managers. I have participated in a variety of meetings with senior NHS officers and GPs discussing health issues.

I have also had the opportunity to visit the Integrated Learning Disabilities Services. This enabled me to meet Staff and Managers across both Health and Social Care at St. Andrews Court. I was able to see where clinics operate from and the environment in which Service Users and their families are assessed. I also visited Elizabeth House where Service Users with profound and multiple learning and physical disabilities are temporarily receiving their community service. I was also able to meet Service Users at New Options, who also have very complex needs.

In addition I have had a number of visits/meetings with representatives from Age Concern, North London Hospice, Ruth Winston House and our new Carers Centre.

The above visits have given me the opportunity to support partnership working, give a message to both Staff and Service Users that they were valued and important, to acknowledge the challenges and reinforce the importance of working with Services Users and Carers. I was able to see first hand the willingness of Staff to deliver high quality innovative services in often challenging circumstances.

I already have agreed dates in September to visit Older People Services, where I will be going to Residential and Day Centres, the Intermediate Care Team and the Hospital Social Workers at Chase Farm.

